

Board of Directors Meeting

Tuesday, September 16, 2025 – 8:30 am 111 Washington Ave, Suite 100, Albany, NY 12210 Conference Room

AGENDA

Welcome Marcus Pryor, Acting Chair
 Roll Call for Record Marcus Pryor, Acting Chair
 Meeting Minutes – June 25, 2025 Marcus Pryor, Acting Chair
 CFO Report Amy Thompson, CFO

 a. Financial Narrative and Statements – YTD August 2025
 b. Q2 Alliance Voucher

5. Applications for Consideration

c. 2024 IRS Form 990

Kevin Catalano

a. Loan Request-Catemer, LLC

i. (action) Resolution: Loan Approval

b. Loan Request– Shelter Enterprises, Inc.

i. (action) Resolution: Loan Approval

c. Loan Modification – 219 Warehouse Grill, LLC

i. (action) Resolution: Loan Modification

d. Loan Modification – Moxie Owl, Inc. (Boozy Moo)

i. (action) Resolution: Loan Modification

6. CEO Report Kevin O'Connor, CEO

7. Public Comments Marcus Pryor, Acting Chair

8. Executive Session Marcus Pryor, Acting Chair

9. Adjournment Marcus Pryor, Acting Chair



Roll Call

Tuesday, September 16, 2025 – 8:30 am 111 Washington Ave, Suite 100, Albany, NY 12210 Conference Room

Board Member	Present / Excused / Absent
Alan Alexander, Chairman	
Diana Ostroff, Secretary & Treasurer	
Allen Maikels, Member	
Marcus Pryor, Member	
Daniel Scarring, Member	
Susan Pedo, Member	
Caitlin O'Brien (Ex-Officio – J. Cunninham)	
Patrick Curran (Ex-Officio – M. McLaughlin)	



Board of Directors Meeting Minutes June 25, 2025

DIRECTORS PRESENT

Alan Alexander, Diana Ostroff, Allen Maikels, Marcus Pryor,

Chairwoman Joanne Cunningham, and Caitlin O'Brien

EXCUSED DIRECTORS

Susan Pedo and Daniel Scarring

COUNSEL PRESENT

Madeline Kauffman

GUEST PRESENT

None

AACA STAFF PRESENT

Kevin O'Connor, Amy Thompson, Kevin Catalano, Antionette Hedge,

Sara Paulsen, and Mark Opalka

Mr. Alexander called the meeting to order at 8:37 a.m. and then read the Roll Call and it was determined there was a quorum.

Mr. Alexander presented the Minutes from the March 20, 2025 Meeting. There are no corrections noted. Ms. Ostroff made a motion to approve the March 20, 2025 Meeting Minutes; Chairwoman Cunningham seconded the motion; all those present voted in favor.

Governance Committee Report:

Ms. Ostroff made a motion to accept the Governance Committee Report; Mr. Pryor seconded the motion; all those present voted in favor.

CFO Report

Ms. Thompson presented the Financial Narrative and Statements for YTD May 2025, and the Q1 Alliance Voucher. Mr. Maikels made a motion to accept the First Quarter Voucher, seconded by Mr. Pryor, all those present voted in favor.

New Business:

Mr. Catalano presented the loan modification (extension) requests for Spitzie's Motorcycle Center, Inc., and Don's Moving & Storage, Inc. (981 Broadway, LLC).

Executive Session

Mr. Pryor made a motion to enter Executive Session for the purpose of reviewing and discussing the financial and credit history of current loan applicants; Chairwoman Cunningham seconded the motion. Bearing no discussion, all those present voted in favor.

Executive Session adjourned; no action was taken.

Applications for Consideration

Mr. Catalano presented the loan modification (extension) request of Spitzie's Motorcycle Center, Inc., and a Resolution in connection therewith. Upon due consideration of the following loan terms, a motion to approve the loan modification request was made by Mr. Pryor and seconded by Mr. Maikels; all those present voted in favor.



Borrower:

Spitzie's Motorcycle Center, Inc.,

Principal Amount:

\$400,518.58

Interest Rate:

4%

Term:

5-year term, 5-year amortization.

Mr. Catalano presented the loan extension and modification request of Don's Moving & Storage, Inc. and 981 Broadway, LLC (as co-borrowers), and a Resolution in connection therewith. Upon due consideration of the following loan terms, a motion to approve the loan modification request was made by Chairwoman Cunningham and seconded by Ms. Ostroff; Mr. Pryor abstain and all those remaining voted in favor.

Borrower:

Don's Moving & Storage, Inc. and 981 Broadway, LLC (as co-borrowers)

Principal Amount:

\$76,059.60

Interest Rate:

4%

Term:

5-year term and 5-year amortization

There was no CEO report.

Other Business.

Ms. Hedge presented new day options for the regular ACBDC Board of Directors Meeting to be moved to because of scheduling conflict with the Chairman. The 3rd Tuesday of each month was suggested.

Ms. Hedge will contact the excused Directors to confirm their availability.

Mr. Maikels discussed the changes in rates and location of loans in Albany County.

Mr. Pryor made a motion to move to adjourn the meeting at 9:17 a.m. and Chairwoman Cunningham seconded the motion; all members of the Board in attendance voted in favor.

Respectfully submitted,

Diana Ostroff, Secretary

Siara & Ostuff

ALBANY BUSINESS DEVELOPMENT CORPORATION Financial Statement Narrative For the Period Ending YTD August 31, 2025

This report provides an overview of the P&L and Balance Sheet for Albany Business Development Corporation YTD August 2025.

In 2025 the ACBDC will continue to promote economic growth and business retention by offering financing to businesses. The businesses demonstrated strong possibilities for growth, real property improvement, increased employment, and retention of employment within the County.

Total revenue for YTD August was \$479,931 derived from bank, investment, and loan interest. The corporation has wisely invested funds in US Treasury bills at roughly 4% interest. We were favorable to budget by \$245,098.

The ACBDC remains committed to financial transparency and accountability. Rigorous financial controls and reporting mechanisms are in place to ensure the effective and responsible use of funds in alignment with the organization's mission and objectives and the economic development strategy of Albany County.

The ACBDC disbursed the following loans in 2025: \$1M loan to Ecovative Design LLC \$300,000 to Eckert Mechanical \$165,500 to Joey Martin Inc.

The expenses YTD of \$495,973 was unfavorable to budget by \$21,306. All in, the ACBDC has spent roughly \$255,814 of the \$1,000,000 pledged to the Alliance to assist with the expenses related to shovel ready sites.

Our current cash position is strong at \$9,436,133. The decision to invest \$7,000,000 in US Treasury Bills has resulted in additional investment interest earned annually. The net loss for the ACBDC at the end of August was \$16,042 compared to a budgeted net loss of \$239,833.

Our loan receivable balance stands at \$11,031,501 and all loans are paid current.

There are currently no identifiable significant risks or uncertainties that would impact the ACBDC's future financial performance.

ALBANY BUSINESS DEVELOPMENT CORPORATION Financial Statement Narrative For the Period Ending YTD August 31, 2025

Profit & Loss

Operating Revenue -

Application Fees of \$500

Bank interest of \$31,762

Loan interest of \$242,402

Investment interest of \$205,267

Operating Expenses-

Agency Fee and Shovel Ready Site Development Fees of \$495,973 include expenses to be reimbursed to the Alliance. These expenses include payroll/benefits, professional/legal services, and miscellaneous office expenses for April through August.

Balance Sheet

Assets -

Cash balance as of August 31, 2025 is \$9,436,133 of which roughly \$7,564,248 is invested in US Treasury bills.

Loans receivable of \$11,031,501 of which all loans are currently paid up to date.

Liabilities -

Due to Alliance balance of \$341,808 includes reimbursable expenses for April – August 2025 for both operating expenses as well as Shovel Ready Site Development Fund expenses. The Q1 voucher was paid in July.

Albany County Business Development Corp Statement of Net Position

As of August 31, 2025

	Total
ASSETS	
Current Assets	
Bank Accounts	
Restricted Cash	
10220 - M&T MM 3324 ALTECH ACBDC	1,455,722.80
10230 - M&T 6270 SSBCI	50.00
10250 - M&T 4113 Al Tech Operating	391,772.04
10260- US Treasury Bill - 4 Month 11/25/25 4.24%	2,747,016.16
10270 - US Treasury Bill - 4 Month 12/16/25 4.06%	2,755,517.32
10280 - US Treasury Bill - 4 Month 11/12/25 4.24%	 2,061,714.42
Total Restricted Cash	\$ 9,411,792.74
Unrestricted Cash	
10210 - M&T ACBDC Corp Checking 4105	24,337.76
10255 - M&T 3994 CRAF Operating	 3.00
Total Unrestricted Cash	\$ 24,340.76
Total Bank Accounts	\$ 9,436,133.50
Accounts Receivable	
14615 - Loans Receivable-Al Tech LT	11,031,500.57
14620 - Bad Debt Allowance	-103,946.35
15150 - Accrued Loan Interest	27,001.36
Total Accounts Receivable	\$ 10,954,555.58
Other Current Assets	
15200 - Accrued Investment Income	25,864.61
Total Other Current Assets	\$ 25,864.61
Total Current Assets	\$ 20,416,553.69
Fixed Assets	
16000 - Furniture & Fixtures	6,588.00
16999 - Accumulated Depreciation	-6,588.00
Total Fixed Assets	\$ 0.00
TOTAL ASSETS	\$ 20,416,553.69
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20051 - Due to Advance Albany Co Alliance	341,808.41
Total Accounts Payable	\$ 341,808.41
Total Current Liabilities	\$ 341,808.41
Long-Term Liabilities	
20017 - Deferred SSBCI Funds	50.00
Total Long-Term Liabilities	\$ 50.00
Total Liabilities	\$ 341,858.41
Equity	
28615 - Trust Assets	15,650,961.00
30000 - Net Assets	6,176,905.00
Retained Earnings	-1,737,129.16
Net Income	-16,041.56
Total Equity	\$ 20,074,695.28
TOTAL LIABILITIES AND EQUITY	\$ 20,416,553.69

Albany County Business Development Corporation Statement of Revenue, Expenses and Changes in Net Position

YTD August 2025

	Total
Operating Revenues	
41000 - Application Fees	500.00
44000 - Bank Interest	31,762.48
44050 - Loan Interest Earned	242,401.80
44100 - Investment Interest	205,267.00
Total Operating Revenues	\$ 479,931.28
Operating Expenses	
50034 -Shovel Ready Site Development Fees	96,206.20
50035 - Agency Fee	399,766.64
Total Operating Expenses	\$ 495,972.84
Change in Net Position	\$ (16,041.56)

Albany County Business Development Corporation Budget vs. Actuals: 2025 Budget - FY25 P&L

YTD August 2025

	 Actual	Budget	Budget Variance	% of Budget
Operating Revenues				
41000 - Application Fees	500.00	1,500.00	-1,000.00	33.33%
44000 - Bank Interest	31,762.48	40,000.00	-8,237.52	79.41%
44050 - Loan Interest Earned	242,401.80	193,333.32	49,068.48	125.38%
44100 - Investment Interest	205,267.00	0.00	205,267.00	100.00%
Total Operating Revenues	\$ 479,931.28	\$ 234,833.32	\$ 245,097.96	204.37%
Operating Expenses				
50034 -Shovel Ready Site Development Fees	96,206.20	218,000.00	-121,793.80	100.00%
50035 - Agency Fee	399,766.64	256,666.68	143,099.96	155.75%
Total Operating Expenses	\$ 495,972.84	\$ 474,666.68	\$ 21,306.16	104.49%
Change in Net Position	\$ (16,041.56)	\$ (239,833.36)	\$ 223,791.80	6.69%

Advance Albany County Alliance LDC as agent for

Albany County Business Development Corporation

Q2 2025 Voucher

Voucher \$153,664.48

2025 Agency Budget	\$	385,000.00
Q2 2025 Salaries and Fringe Benefits Q2 2025 Professional Fees Q2 2025 Other Business Expenses	\$ \$ \$	116,957.22 22,533.69 11,985.58
Total Q2 2025 Voucher	\$	151,476.49
Q1 2025 Voucher Paid July 2025	\$	153,664.48
Total Remaining	\$	79,859.03

Advance Albany County Alliance LDC as agent for

Albany County Business Development Corporation Shovel Ready Site Development

Q2 2025 Legal/Professional Fees Voucher \$6,040.33

Shovel Ready Site Budget	\$ 1,000,000.00
Q2 2025 Legal/Professional Fees	\$ 6,040.33

Total Q2 2025 Voucher	\$	6,040.33
2023-2024 Paid Vouchers Q1 2025 Voucher	\$ \$	94,074.93 500.00
Total Remaining	\$	899,384.74

Advance Albany County Alliance Profit and Loss by Class April - June, 2025

	ACBDC	Shovel Ready Site Dev Fund
Income		
ACBDC Reimbursement	151,545.84	6,040.33
ACPHLA Management Fee		
ACPHLA Reimbursement		
ARPA Grant Income		
CRC Management Fee		
Hotel Occupancy Tax		
IDA Management Fee Interest Income		
Received From Albany County		
Stage Grant Income		
Total Income	\$ 151,545.84	£ £ 040 22
Gross Profit	\$ 151,545.84	\$ 6,040.33
Expenses	\$ 151,545.64	\$ 6,040.33
Legal & Professional Services		
Legal Fees	1,168.00	5,697.50
Professional Fees	400.00	121 45
Total Legal & Professional Services		\$ 5,818.95
Other Business Expenses	\$ 1,566.00	\$ 5,010.33
Other Business Expenses Automobile		
Automobile Bank Charges & Fees	750.00	
Cell Phone	/50.00	
Computer Software	1,961,19	
Computer/Internet	5,887.44	
Dues & Subscriptions	1,250.00 778.92	
	13.763.63	
Marketing Meals & Entertainment	13,763.63	107 98
	160.00	107.96
Meeting Expense	100.00	
Miscellaneous Expense Office Supplies	1,212.86	
Parking	-435.00	
Payroll Fee	1,104.63	
Postage		
Professional Development Rent	5 925 84	
******	5,925.84	
Repairs & Maintenance		
Sponsorship		
Telephone	113.69	440.40
Travel Expenses Utilities	400 75	113.40
	\$ 32.893.95	\$ 221.38
Total Other Business Expenses	\$ 32,893.95	\$ 221.38
Payroll Expenses		
Employee Benefits		
401k ER Match	6,914.10	
Health Insurance	22,667.48	
Payroll Tax - FICA	6,187.23 33.60	
Payroll Tax - FUTA		
Payroll Tax - SUTA	248.48	
Workers Comp	84.02	
Total Employee Benefits	\$ 36,134.91	\$ 0.00
Salaries	80,879.63	\$ 0.00
Total Payroll Expenses	\$ 117,014.54	\$ 0.00
Professional Services	A /	
Total Expenses	\$ 151,476.49	
Net Operating Income	\$ 69.35	\$ 0.00
Other Expenses		
Depreciation Expense		
Stage Grant Expense		
Total Other Expenses	\$ 0.00	\$ 0.00
Net Other Income	\$ 0.00	
Net Income	\$ 69.35	\$ 0.00

Monday, Aug 04, 2025 11:45:14 AM GMT-7 - Accrual Basis

ACBDC

Row Labels	Sum of Amount
ADP	1104.63
Albany Business Review	160
Baker Public Relations Inc	13763.63
Boardable	771.51
Bonadio & Co, LLP	400
CDPHP	734.1
CEG	1250
Downhome Solutions	621
Dropbox	72
Hanover Ins	57.32
Intelligent Technology Solutions, Inc	5965.52
Intuit	496.68
Iron Mountain	362.88
Kathoderay	131.91
Kevin Catalano	113.69
MVP	21876.06
National Business Technologies	395.73
Park Inc	15
Parking	-450
Payroll	94347.06
Philadelphia Ins	245.16
Rent	5925.84
Travelers Ins	533.76
Utilities	420.75
W.B. Mason	244.26
Whiteman Osterman & Hanna LLP	1168
Wilmington Trust	750
Grand Total	151476.49

Shovel Ready Site Dev Fund

Row Labels	Sum of Amoun
Clayton Besch	113.40
Kevin Catalano	107.98
Mathes Public Affairs	121.45
Thomas M. Owens, Esq.	2,300.00
Young Sommer LLC	3,397.50
Grand Total	6,040.33

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2024

PREPARED FOR:

ALBANY COUNTY BUSINESS DEVELOPMENT CORP 111 WASHINGTON AVENUE 100 ALBANY, NY 12210

PREPARED BY:

BONADIO & CO., LLP 6 WEMBLEY CT ALBANY, NY 12205

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY NOVEMBER 17, 2025

Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity

or calendar year 2024, or fiscal year beginning	, 2024, and ending	. 20
or calendar year 2024, or inscar year beginning	, zoz-, and chaing	, ==

OMB No. 1545-0047

Department of the Treasury	1		Do not send to the IRS. Keep for your records			
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lame of filer					EIN or SSN	0020
			SINESS DEVELOPMENT CORP		16-153	0930
ame and title of officer or	person subject t		AMY THOMPSON			
.	4 D a la como a m		CHIEF FINANCIAL OFFICER			
0.4244.000.000.000.00			ırn Information			
orm 5330 filers may en r 10 a below, and the a hichever is applicable,	ter dollars and	cents. F	using this Form 8879-TE and enter the applicable amo or all other forms, enter whole dollars only. If you che ne return being filed with this form was blank, then lea . But, if you entered -0- on the return, then enter -0- or	ck the box on li ave line 1b. 2b .	ine 1a, 2a, 3a , , 3b, 4b, 5b, 6 l	, 4a, 5a, 6a, 7a, 8a, 9 o, 7b, 8b, 9b, or 10b,
nan one line in Part I.	k hara	X	b Total revenue, if any (Form 990, Part VIII, column	(Δ) line 12)	11	742.603
1a Form 990 chec			b Total revenue, if any (Form 990-EZ, line 9)			
2a Form 990-EZ o 3a Form 1120-PO			b Total tax (Form 1120-POL, line 22)			
			b Tax based on investment income (Form 990-PF			b
4a Form 990-PF c			b Balance due (Form 8868, line 3c)		51	b
5a Form 8868 che			b Total tax (Form 990-T, Part III, line 4)			b
6a Form 990-T ch		\vdash	b Total tax (Form 4720, Part III, line 1)			b
7a Form 4720 che			b FMV of assets at end of tax year (Form 5227, It			
8a Form 5227 che			b Tax due (Form 5330, Part II, line 19)			
9a Form 5330 che		\vdash	b Amount of credit payment requested (Form 80			o
10a Form 8038-CP Part II Declar	check nere	ianatu	re Authorization of Officer or Person Sul	hiect to Tax	iile 22)	Ob
3.00 v 3.7 A POPP (01/00/PANA) A C			am an officer of the above entity or I am a pers			
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024 electronic return a omplete. I further decla termediate service pro- cknowledgement of red f any refund. If applical try to the financial ins- nancial institution to de ter than 2 business da ayment of taxes to rec- ersonal identification n	are that the amovider, transmitt ceipt or reason ole, I authorize titution accoun abit the entry to ys prior to the eive confidentia umber (PIN) as	ount in F ter, or ele for rejec the U.S. t indicat o this acc payment al informa my sign	dules and statements, and, to the best of my knowled at I above is the amount shown on the copy of the electronic return originator (ERO) to send the return to to tion of the transmission, (b) the reason for any delay Treasury and its designated Financial Agent to initiated in the tax preparation software for payment of the count. To revoke a payment, I must contact the U.S. (settlement) date. I also authorize the financial instituation necessary to answer inquiries and resolve issue ature for the electronic return and, if applicable, the contact in the count of the settlement of the electronic return and, if applicable, the contact in the count of the electronic return and its position of the	dge and belief, lectronic return the IRS and to r in processing te an electronic federal taxes or reasury Financ tions involved is related to the consent to elect	they are true, of a consent to	correct, and allow my e IRS (a) an fund, and (c) the dat wal (direct debit) curn, and the 888-353-4537 no ng of the electronic ve selected a
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224 electronic return a complete. I further decla termediate service procknowledgement of received from the financial institution to deter than 2 business dayment of taxes to recersonal identification n IN: check one box on X I authorize B as my signatu with a state as on the return. As an officer or return. If I hav	are that the amovider, transmitt ceipt or reason on ole, I authorize titution accouns bit the entry to ys prior to the eive confidentia umber (PIN) as Iy ONADIO The on the tax you gency(ies) regular is disclosure coor person subjee indicated with the eight of the coor person subjee indicated with the receipt or person subjee indicated with the receipt of the receip	ount in Fter, or eleftor rejective U.S. t indicate this acceptayment all informations my sign. CO ear 2024 lating character scotto tax to tax this terror electron this results.	dules and statements, and, to the best of my knowled art I above is the amount shown on the copy of the electronic return originator (ERO) to send the return to a tion of the transmission, (b) the reason for any delay Treasury and its designated Financial Agent to initiated in the tax preparation software for payment of the count. To revoke a payment, I must contact the U.S. (settlement) date. I also authorize the financial instituation necessary to answer inquiries and resolve issue ature for the electronic return and, if applicable, the count. LLP ERO firm name electronically filed return. If I have indicated within the arities as part of the IRS Fed/State program, I also authorize the program, I also authorize the financial instituation necessary to answer inquiries and resolve issue at the electronic return and, if applicable, the country is the program of the IRS Fed/State program, I also authorize the financial instituation is applicable of the IRS Fed/State program, I also authorize the financial instituation is applicable.	dge and belief, lectronic return the IRS and to r in processing te an electronic federal taxes of reasury Financitions involved is related to the consent to elect to the insert the aformation that a athorize the aformation the insert when the aformation the insert when the aformation in the insert when the aformation the insert when the aformation is return that a sthorize the aformation in the insert when the	they are true, of I consent to a eceive from the he return or refunds withdraw wed on this retail Agent at 1-8 n the processin payment. I have ronic funds with the enter my PIN copy of the referementioned Electric tax year 2024	correct, and callow my e IRS (a) an fund, and (c) the dat wal (direct debit) curn, and the 888-353-4537 no ng of the electronic we selected a chdrawal. 11219 Enter five numbers, but do not enter all zeros turn is being filed RO to enter my PIN electronically filed
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LHA 402521 12-26-24

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

A	For th	e 2024 calendar year, or tax year beginning and ending					
В	Check if applicab	C Name of organization	D Employer ident	ification number			
Г	Addre	albany county business development corp					
F	Name		16-1530	930			
F	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s	uite E Telephone numb	per			
F	Final	111 WASHINGTON AVENUE 100 518-447-560					
_	termir		G Gross receipts \$	742,603.			
Г	Amen	ded at Dany my 12210	H(a) Is this a group	return			
F	Applie		for subordinat	es? Yes X No			
	pendi	111 WASHINGTON AVE, ALBANY, NY 12210	H(b) Are all subordinates	s included? Yes No			
1	Tax-ex	empt status: 501(c)(3) X 501(c) (4) (insert no.) 4947(a)(1) or	527 If "No," attach	a list. See instructions			
J	Websi	te: N/A	H(c) Group exempt	ion number			
K	Form o	organization: X Corporation Trust Association Other L	rear of formation: 1994	M State of legal domicile; NY			
	art I	Summary					
•	1	Briefly describe the organization's mission or most significant activities: TO SUPPO	RT A VIABLE,	SUSTAINABLE			
Governance		ECONOMIC ECO-SYSTEM IN THE COUNTY OF ALBANY E	BY PROVIDING	LOW			
r	2	Check this box if the organization discontinued its operations or disposed of m	nore than 25% of its net a	issets.			
o Ve	3	Number of voting members of the governing body (Part VI, line 1a)		3 7			
		Number of independent voting members of the governing body (Part VI, line 1b)		7			
es S	5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	· · · · · · · · · · · · · · · · · · ·	5 0			
Ϋ́	6	Total number of volunteers (estimate if necessary)		9			
Activities &	7 a	Total unrelated business revenue from Part VIII, column (C), line 12					
_	<u>b</u>	Net unrelated business taxable income from Form 990-T, Part I, line 11					
Revenue			Prior Year 0	Current Year 0 .			
	8	Contributions and grants (Part VIII, line 1h)	335,367				
	9	Program service revenue (Part VIII, line 2g)	278,762				
ě	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	32,479				
	ייו	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	646,608				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	040,000				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0				
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0				
ës	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0				
Expenses	Ioa	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25)					
Ě	47	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	383,430	. 437,123.			
	1 ''	Total expenses, Add lines 13-17 (must equal Part IX, column (A), line 25)	383,430				
	1	Revenue less expenses. Subtract line 18 from line 12	263,178	. 305,480.			
- 5		Tievenue 1633 expenses. Cubitati into 10 from into 12	Beginning of Current Yea				
Sign	20	Total assets (Part X, line 16)	19,872,445				
ASSE	21	Total liabilities (Part X, line 26)	87,188				
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20	19,785,257				
P	art II						
Unc	ler pena	Ities of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of i	ny knowledge and belief, it is			
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.				
Sig	n	Signature of officer	Date				
He	re	AMY THOMPSON, CHIEF FINANCIAL OFFICER					
		Type or print name and title		DTIN			
		Preparer's name Preparer's signature	Date Check	PTIN			
Pai	d	KEVIN TESTO KEVIN TESTO	08/07/25 self-emp				
	parer	Firm's name BONADIO & CO., LLP	Firm's EIN	16-1131146			
Use	Only	Firm's address 6 WEMBLEY CT	,	T10\ <i>4CA</i> 4000			
_		ALBANY, NY 12205	Phone no. (518) 464-4080			
Ma	y the II	RS discuss this return with the preparer shown above? See instructions		X Yes No			

Pa	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO SUPPORT A VIABLE, SUSTAINABLE ECONOMIC ECO-SYSTEM IN THE COUNTY OF
	ALBANY BY PROVIDING LOW INTEREST COMMERCIAL LOANS THROUGH THE AL TECH
	LOAN FUND TO SMALL AND MEDIUM SIZE BUSINESSES THAT ARE EXPECTED TO
	CREATE EMPLOYMENT OPPORTUNITIES AND/OR EXPAND THE COMMERCIAL REAL
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 344,436. including grants of \$) (Revenue \$330,745.)
	LENDING - PROVIDE LOW INTEREST COMMERCIAL LOANS TO SMALL AND MEDIUM
	SIZE BUSINESSES IN AN EFFORT TO CREATE A VIABLE, SUSTAINABLE ECONOMIC
	ECO-SYSTEM WITHIN THE SERVICE AREA THROUGH THE CREATION OF JOBS.
4b	(Code:) (Expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses 344,436.
<u>4e</u>	Total program service expenses 344,436. Form 990 (2024)

	1 990 (2024) ALBANY COUNTY BUSINESS DEVELOPMENT CORP 16-1530 rt IV Checklist of Required Schedules	<u>930</u>	P	age 3
n(C)	TIV Checklist of nequired schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		100	
•	If "Yes," complete Schedule A	1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
•	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
•	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
C	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
I2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			l
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			٠,,
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	ļ	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			37
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	<u> </u>	X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			7.7
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	ļ	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
	1c and 8a? If "Yes," complete Schedule G, Part II	18	 	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			v
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a 20h		 ^
L	If "Voo" to line 20e, did the organization attach a copy of its audited financial statements to this return?	ZUD	1	1

432003 12-10-24

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II

ALBANY COUNTY BUSINESS DEVELOPMENT CORP Form 990 (2024)

Part IV Checklist of Required Schedules (continued)

<u> </u>			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			37
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			ĺ
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			х
_	Schedule K. If "No," go to line 25a	24a		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		
ند	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
2 5a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	(2000)	X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			Eugh s
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			**
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		<u> </u>
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	00.		v
	"Yes," complete Schedule L, Part IV	28c 29		X
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		х
31	contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
32	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
•	Part V, line 1	34		X_
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u></u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		,,	İ
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	10.28	Yes	No
	Enter the number reported in box of or offin roos. Enter of in not approached	_ 66 GN USBAILD		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
С		1c	ecotavali	2.999(894-9)
1000	(gambling) winnings to prize winners?		990	(2024)
432004	! 12-10-24 5	16		

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, securities account, or other financial account)? **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit X any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). X a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a 7b b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required 7c to file Form 8282? 7e e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? **7**f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ... 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. 9a a Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14b b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17

432005 12-10-24

If "Yes," complete Form 6069.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>					X		
Sec	tion A. Governing Body and Management								
				_		Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		7					
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.								
b	Enter the number of voting members included on line 1a, above, who are independent	1b		7					
2									
	officer, director, trustee, or key employee?		.,	L	2		X		
3	Did the organization delegate control over management duties customarily performed by or under the	e direc	t supervision						
	of officers, directors, trustees, or key employees to a management company or other person?				3	X			
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 wa	s filed?	L	4		<u>X</u>		
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?			5		<u>X</u>		
6	Did the organization have members or stockholders?				6		X		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point	one or						
	more members of the governing body?				7a		<u> </u>		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	ockho	olders, or						
	persons other than the governing body?				7b	10.0027231434	X		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by th	e following:						
а	The governing body?		*************************	L	8a	X			
b	Each committee with authority to act on behalf of the governing body?			L	8b	Х			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	ched a	at the						
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O				9		<u>X</u>		
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue	Code.)			—т			
				_		Yes	No		
	Did the organization have local chapters, branches, or affiliates?			····	<u>10a</u>		<u>X</u>		
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	s, affiliates,						
	and branches to ensure their operations are consistent with the organization's exempt purposes?			····· ⊢	10b				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	/ befo	re filing the form	?	11a	X	ressamen		
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			Ŕ	8102.159	v			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			···· F	12a	X			
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			·····	12b	X			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y					~			
	on Schedule O how this was done			···	12c	X			
13	Did the organization have a written whistleblower policy?			├	13	X			
14	Did the organization have a written document retention and destruction policy?				14	Α			
15	Did the process for determining compensation of the following persons include a review and approva		aepenaent	žši.					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			ľ	150	Selection of	X		
а	The organization's CEO, Executive Director, or top management official			Г	<u>15a</u> 15b		$\frac{x}{x}$		
D	Other officers or key employees of the organization				IOD				
40-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements.	nont w	ith a						
Ioa	and the same of th			FS	16a		X		
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat								
D	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ					154			
	exempt status with respect to such arrangements?			100	16b	414044			
Sec	tion C. Disclosure			-انت	102 1				
17	List the states with which a copy of this Form 990 is required to be filed NY								
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar	nd 990)-T (section 501(c)(3)s (only) a	vailab	ole		
	for public inspection. Indicate how you made these available. Check all that apply.		,	71 F	,, -	-			
	Own website Another's website X Upon request Other (explain	on Se	chedule O)						
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co			, and f	inanc	ial			
	statements available to the public during the tax year.				_				
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks an	d records						
	AMY THOMPSON - 5189375254								
	111 WASHINGTON AVENUE, SUITE 100, ALBANY, NY 12210)							
					Form	990	(2024)		

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	box	not c , unle:	Pos heck i ss per	C) sition more than one erson is both an director/trustee)			(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other	
	(list any hours for		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations	
(1) SUSAN PEDO MEMBER	1.00	x						0.	0.	0.	
(2) CAITLIN O'BRIEN	1.00	^			<u> </u>	\vdash			· ·		
EX-OFFICIO	1.00	x						0.	0.	0.	
(3) MARCUS Q. PRYOR	1.00	 -		 		 					
MEMBER		x						0.	0.	0.	
(4) ALLEN MAIKELS	1.00										
MEMBER		x						0.	0.	0.	
(5) LUCAS ROGERS	1.00										
EX-OFFICIO		X						0.	0.	0.	
(6) DIANA OSTROFF	1.00							_			
SECRETARY		Х		X		_		0.	0.	0.	
(7) JEFFERY STONE	1.00										
CHAIRMAN		Х	<u> </u>	X		_		0.	0.	0.	
(8) ALAN ALEXANDER	1.00	 									
TREASURER	1 00	Х	ļ	X	_	_		0.	0.	0.	
(9) DAN SCARING	1.00	X						0.	0.	0.	
MEMBER		_						0.	0.	·	
								L AMAZON CONTRACTOR			
										100	
									Augum .		
								······································		000	

Form **990** (2024)

	t VII Section A. Offic	cers, Directors, Trus	tees, Key Emp	oloy	ees,	and	Hig	ghes	t C	ompensated Employee	s (continued)		
	(A)	(B) (C)							(D)	(E)	(F)		
Name and title		Average	(do not c			Position to not check more than one			Reportable	Reportable	Estimated		
			hours per week	box offi	, unles cer an	ss per d a di	rson i irecta	s both r/trus	an tee)	compensation from	compensation from related	amount of other	
			(list any	tot:						the	organizations	compensation	
			hours for	r direc				ted		organization	(W-2/1099-MISC	, ,	
			related	stee o	rustee			pensa		(W-2/1099-MISC/	1099-NEC)	organization	
			organizations below	ual tru	ional 1		ploye	t com	_	1099-NEC)		and related organizations	
			line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
				<u> </u>					_				
							L.						
					<u> </u>		<u> </u>	$ldsymbol{ldsymbol{\sqcup}}$					
				İ									
				-			_						
							_					A 1840-44-1-1-1	
				<u> </u>	<u></u>			l				0. 0	
	Subtotal									0.		0. 0	
	Total from continuati									0.		0. 0	
	Total (add lines 1b ar									ceived more than \$100,			
2	compensation from th		ot minted to th	000	1.000	u ub		,		oorvou moro anar pros,	000 0, 1000 1000		
												Yes No	
3	Did the organization li	st any former officer,	director, truste	ee, k	еу е	mpl	oye	e, or	hig	hest compensated empl	oyee on		
	line 1a? If "Yes," comp	olete Schedule J for s	uch individual									. 3 Х	
4	For any individual liste	ed on line 1a, is the su	m of reportabl	е со	mpe	nsa	tion	and	oth	er compensation from the	ne organization		
										or such individual		4 X	
5										ed organization or individ		5 X	
Soot	rendered to the organ tion B. Independent C		plete Schedule	Jf	or su	ch r	pers	on .				. 5 X	
1			mnensated ind	ene	nder	nt cc	ntra	actor	s th	at received more than \$	100,000 of compe	nsation from	
•										the organization's tax y			
	- Indian	(A)	·······			<u></u>				(B)		(C)	
		Name and business	address	N	ONE	3				Description of s	ervices	Compensation	
									\dashv				
									\dashv				
									\dashv				
									\dashv				
2	Total number of indep	endent contractors (ir	ncluding but no	ot lin	nited	l to 1			ted	above) who received mo	ore than		
	\$100,000 of compens	ation from the organiz	ation				<u>C</u>)					

Form 990 (2024)

Form 990 (2024) ALBANY
Part VIII Statement of Revenue

			Check if Schedule O contains a resp	onse or note to a	nv lin	e in this Part VIII			
			Crieck in Octredule O Contains a resp	orise of riote to al	ly iii	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1	b c d e f	Federated campaigns 1a Membership dues 1b Fundraising events 1c Related organizations 1d Government grants (contributions) 1e All other contributions, gifts, grants, and similar amounts not included above 1f Noncash contributions included in lines 1a-1f 1g Total. Add lines 1a-1f						
				Business C	ode			1, 18	
e e	2	а	LOAN INTEREST INCOME	90009		328,245.	328,245.		
ξ		b	LOAN APPLICATION FEES	90009	9	2,500.	2,500.		
Program Service Revenue		c d e							
٦			All other program service revenue			330,745.			
	3	y	Investment income (including dividends, other similar amounts) Income from investment of tax-exempt be	interest, and		411,858.			411,858.
	5		Royalties						
	6	b	Gross rents 6a Less: rental expenses 6b	al (ii) Persor	nal				
			Rental income or (loss) 6c						
	7	а	Gross amount from sales of assets other than inventory 7a (i) Securion 7a	ties (ii) Othe	r				
Revenue		c	Less: cost or other basis and sales expenses 7b Gain or (loss) 7c						
Other Re	8		Net gain or (loss) Gross income from fundraising events (not including \$ of		1				
			contributions reported on line 1c). See Part IV, line 18 Less: direct expenses Net income or (loss) from fundraising eve	8b					
	9	а	Gross income from gaming activities. See Part IV, line 19 Less: direct expenses	∍					
l			Net income or (loss) from gaming activitie						A CONTRACTOR OF THE PROPERTY OF THE PARTY OF
	10	а	Gross sales of inventory, less returns and allowances						
			Less: cost of goods sold						
Miscellaneous Revenue	11		Net income or (loss) from sales of invento	Business C	ode				
scellaneo Revenue		C							-
Sc			All other revenue						
Σ			Total. Add lines 11a-11d						in the company of
	12		Total revenue. See instructions			742,603.	330,745.	0.	411,858.

Part IX Statement of Functional Expenses

Sect	ion 501(c)(3) and 501(c)(4) organizations must comp			mplete column (A).	
	Check if Schedule O contains a respon		this Part IX (B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include			1	
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				44.000
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
C	Accounting		***************************************		
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)				·
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	W			
19	Conferences, conventions, and meetings				
20	Interest				***************************************
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	AGENCY FEES	381,204.	343,084.	38,120.	
b	SHOVEL READY SITE DEVEL	54,567.		54,567.	
C	CREDIT LOSS EXPENSE	1,352.	1,352.		
d			,		
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	437,123.	344,436.	92,687.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Part X	Balance Sheet			—
	Check if Schedule O contains a response or note to any line in this Part X	•		
		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	23,679.	1	24,123.
2	Savings and temporary cash investments	1 4 4 10 10 10 1	2	2,457,240.
3	Pledges and grants receivable, net	1	3	
4	Accounts receivable, net	1	4	
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons		5	
6	Loans and other receivables from other disqualified persons (as defined			
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ω 7	Notes and loans receivable, net	10,267,276.	7	10,369,516
Assets	Inventories for sale or use		8	
8 9	Prepaid expenses and deferred charges	1	9	
10	a Land, buildings, and equipment: cost or other			
Ì	basis. Complete Part VI of Schedule D 10a			
	b Less: accumulated depreciation 10b		10c	
11	Investments - publicly traded securities		11	
12	Investments - other securities. See Part IV, line 11		12	7,384,845
13	Investments - program-related. See Part IV, line 11	1	13	
14	Intangible assets	l i	14	
15	Other assets. See Part IV, line 11		15	
16	Total assets. Add lines 1 through 15 (must equal line 33)	19,872,445.	16	20,235,724
17	Accounts payable and accrued expenses		17	144,937
18	Grants payable		18	
19	Deferred revenue	1	19	50
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D	1	21	
_n 22	Loans and other payables to any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities	controlled entity or family member of any of these persons		22	
تًا ₂₃	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D		25	
26	Total liabilities. Add lines 17 through 25	87,188.	26	144,987
	Organizations that follow FASB ASC 958, check here			
Ş	and complete lines 27, 28, 32, and 33.			
<u>k</u> 27	Net assets without donor restrictions	174,228.	27	457,730
g 28	Net assets with donor restrictions	19,611,029.	28	19,633,007
2	Organizations that do not follow FASB ASC 958, check here			
7	and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
9 30	Paid-in or capital surplus, or land, building, or equipment fund		30	
X 31	Retained earnings, endowment, accumulated income, or other funds		31	00 000 505
Net Assets or Fund Balances 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Total net assets or fund balances	19,785,257.	32	20,090,737
33	Total liabilities and net assets/fund balances	19,872,445.	33	20,235,724.

Form **990** (2024)

Pag	e 1	2

Pa	rt XI Reconciliation of Net Assets			
	Check if Schedule O contains a response or note to any line in this Part XI			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		<u>2,603.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2		7,123.
3	Revenue less expenses. Subtract line 2 from line 1	3		5,480.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	<u> 19,78</u>	<u>5,257.</u>
5	Net unrealized gains (losses) on investments	5		
6	Donated services and use of facilities	6		
7	Investment expenses	7		
8	Prior period adjustments	8		
9	Other changes in net assets or fund balances (explain on Schedule O)	9		0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,			
	column (B))	10	20,09	0,737.
Pa	rt XII Financial Statements and Reporting			[]
	Check if Schedule O contains a response or note to any line in this Part XII		***************************************	X
			5.534.07	Yes No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.	ni 4 Au	77
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a		
	separate basis, consolidated basis, or both:			
	Separate basis Consolidated basis Both consolidated and separate basis			v
b	· · · · · · · · · · · · · · · · · · ·		2b	X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,		
	consolidated basis, or both:			
	X Separate basis Consolidated basis Both consolidated and separate basis			
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the			x
	review, or compilation of its financial statements and selection of an independent accountant?		2c	<u> </u>
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	eaule O.	Fig. (Act.)	
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the		0-	l l x
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a	A
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		1 1	
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	990 (2024
			morm	~~~ (ZUZ4

432012 12-10-24

SCHEDULE D

(Form 990)

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

ALBANY COUNTY BUSINESS DEVELOPMENT CORP

Employer identification number 16-1530930

Pa	rt I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds o	or Accounts. Complete if the	
Latines d'App	organization answered "Yes" on Form 990, Part IV, line	e 6.		
		(a) Donor advised funds	(b) Funds and other accounts	
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor advise	ed funds	
_	are the organization's property, subject to the organization's			
6	Did the organization inform all grantees, donors, and donor ad			
-	for charitable purposes and not for the benefit of the donor or			
Pai	rt II Conservation Easements. Complete if the org			
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
	Preservation of land for public use (for example, recreat	tion or education) Preservation of	a historically important land area	
	Protection of natural habitat	Preservation of	a certified historic structure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribution in the form o	of a conservation easement on the last	
	day of the tax year.		Held at the End of the Tax Year	
а	Total number of conservation easements		2a	
b			0.	
С	Number of conservation easements on a certified historic stru	cture included on line 2a	2c	
d	Number of conservation easements included on line 2c acqui	red after July 25, 2006, and not		
	on a historic structure listed in the National Register		2d	
3	Number of conservation easements modified, transferred, rele			
	year			
4	Number of states where property subject to conservation eas	ement is located		
5	and the second s			
	violations, and enforcement of the conservation easements it		Yes No	
6				
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conservati	on easements during the year	
8	Does each conservation easement reported on line 2d above	satisfy the requirements of section 170(h)		
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation			
	balance sheet, and include, if applicable, the text of the footn	ote to the organization's financial stateme	nts that describes the	
E 600	organization's accounting for conservation easements. III Organizations Maintaining Collections of	Art Historiaal Transuras or Oth	oor Similar Assats	
Fal			lei Sillilai Assets.	
	Complete if the organization answered "Yes" on Form	<u> </u>	nd balance about works	
1a	a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public			
	service, provide in Part XIII the text of the footnote to its finan			
b	If the organization elected, as permitted under FASB ASC 958			
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in further	erance or public service,	
	provide the following amounts relating to these items.		*	
	(i) Revenue included on Form 990, Part VIII, line 1		<u>.</u>	
2	If the organization received or held works of art, historical trea		gain, provide	
	the following amounts required to be reported under FASB AS		Φ.	
а	Revenue included on Form 990, Part VIII, line 1		<u> </u>	
h	Assets included in Form 990, Part X		5	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) (Rev. 12-2024)

Sche Par	dule D (Form 990) (Rev. 12-2024) ALBANY † III Organizations Maintaining C	COUNTY BU	SINESS D t, Historical	EVELOPME Treasures,	Or Othe	ORP er Sim		530930 ts _{(contini}	
3	Using the organization's acquisition, accessi	· · · · · · · · · · · · · · · · · · ·							
3	collection items (check all that apply).	on, and other record	o, oncore any o.	and removing a					
а	Public exhibition	c	I Dan o	r exchange pro	oram				
_	Scholarly research	6		· oxonango pros					
b	Preservation for future generations	•	·Outer_						
C	Provide a description of the organization's co	ollections and evnlair	n how they furth	ner the organiza	tion's exe	mpt pi	rnose in Par	t XIII	
4	During the year, did the organization solicit of							C / MIII	
5	to be sold to raise funds rather than to be ma						_	Yes	No
Dar	t IV Escrow and Custodial Arran								1110
	reported an amount on Form 990, Pa		te ii tile organiz	ation answered	1 100 011		300,1 4,111,		
10	Is the organization an agent, trustee, custodi		diany for contrib	utions or other	assets no	t includ	led		
ıa								Yes	No
L	on Form 990, Part X? If "Yes," explain the arrangement in Part XIII								110
D	if Yes, explain the arrangement in Part Alli	and complete the lo	llowing table.			Г		Amount	
	Display to a haday as					<u> </u>	1c		
С.	Beginning balance						ld l	-	
d	Additions during the year					···			
е	Distributions during the year					···	le l		
†	Ending balance						1f	Yes	No
	Did the organization include an amount on F						∟		I NO
Par	If "Yes," explain the arrangement in Part XIII.								
Га	t V Endowment Funds Complete if						ree years bacl	(a) Four	years hack
		(a) Current year	(b) Prior yea	ar (C) TWO y	cars back	(u) 111	ice years baci	(e) rour	yours back
1a	Beginning of year balance								
b	Contributions							<u> </u>	
С	Net investment earnings, gains, and losses						-tuv	 	
d	Grants or scholarships					-			
е	Other expenditures for facilities			ĺ					
	and programs							ļ	
f	Administrative expenses					ļ			
g	End of year balance					<u> </u>	uvvo.	<u> </u>	
2	Provide the estimated percentage of the curr	ent year end balance	e (line 1g, colun	nn (a)) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment%								
С	Term endowment	%							
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
3a	Are there endowment funds not in the posse		ation that are he	eld and administ	tered for tl	he		_	
	organization by:							`	Yes No
	(i) Unrelated organizations?							3a(i)	
	(ii) Related organizations?							1	
b	If "Yes" on line 3a(ii), are the related organiza								
4	Describe in Part XIII the intended uses of the	organization's endo	wment funds.						
Par	t VI Land, Buildings, and Equipm	ent							
	Complete if the organization answere	d "Yes" on Form 990), Part IV, line 1	1a. See Form 99	90, Part X	, line 10	D		
	Description of property	(a) Cost or o	ther (b)	Cost or other	(c) A	Accumi	ulated	(d) Book	value
		basis (investr	nent) b	asis (other)	d€	eprecia	tion		
	Land								
b	Buildings								
	Leasehold improvements								
	Equipment							,	
	Other								
	Add lines 1a through 1e. (Column (d) must e		Y line 100 001	umn (R))					0.
<u>ı vıaı</u>	, idd in loo i'd tin ough i'o. (Column lu) must e	ggari onn 330. Fail	es mio ioc. coi	WILLIAM					

Total. (Column (b) must equal Form 990. Part X. line 25. col. (B)) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) (Rev. 12-2024)

(8) (9)

SCHEDULE O (Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal revenue service	
Name of the organization	Employer identification number
ALBANY COUNTY BUSINESS DEVELOPMENT CORP	16-1530930
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISS	TON:
INTEREST COMMERCIAL LOANS THROUGH THE AL TECH LOAN FUND TO	SMALL AND
MEDIUM SIZE BUSINESSES THAT ARE EXPECTED TO CREATE EMPLOYM	FNT
OPPORTUNITIES AND/OR EXPAND THE COMMERCIAL REAL ESTATE TAX	DASE.
HORN OCC. DARM TIL IINH 1 DECORTOMION OF OPCANTANTON MI	QQTON.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MI	551011.
ESTATE TAX BASE.	
FORM 990, PART VI, SECTION A, LINE 3:	
ADVANCE ALBANY COUNTY ALLIANCE LOCAL DEVELOPMENT CORPORATI	ON PROVIDES
ADVINISTRATIVE SERVICES FOR THE CORPORATION DURING THE YEA	R. IN WHICH THE
CORPORATION PAYS A MANAGEMENT FEE TO.	
CORTORATION IMIO II IMMINORIMATE I DE 100	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE AUDIT COMMITTEE REVIEWS AND APPROVES THE FORM 990. UP	ON APPROVAL, THE
ENTIRE BOARD IS MADE AWARE THAT THE 990 IS AVAILABLE FOR R	EVIEW AND A COPY
IS PROVIDED AS REQUESTED.	
FORM 990, PART VI, SECTION B, LINE 12C:	
CONFLICTS OF INTEREST ARE REVIEWED ON AN ANNUAL BASIS. NEW	MEMBERS AFFIRM
POLICY, WHILE CONTINUING MEMBERS REAFFIRM POLICY.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE DOCUMENTS ARE AVAILABLE UPON REQUEST.	
PART XII, LINE 2C	We should be
NO CHANGES FROM PRIOR YEAR	
	A STATE OF THE STA
	1 11/10/12 11/1

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) (Rev. 12-2024)

ALBANY COUNTY BUSINESS DEVELOPMENT CORPORATION BOARD OF DIRECTORS

RESOLUTION

APPROVING CATEMER, INC. LOAN APPLICATION

WHEREAS, Albany County Business Development Corporation ("ACBDC") administers a revolving business loan fund for the purpose of creating and retaining jobs in Albany County; and

WHEREAS, the staff of the Advance Albany County Alliance Local Development Corporation (the "Alliance"), as agents of ACBDC, has reviewed and recommended approval of a loan application from Catemer, Inc. to be applied towards the cost of acquiring, improving and equipping a property commonly known as 6 British American Boulevard, in Latham, New York (the "Loan Application"); and

WHEREAS, the material terms of the ACBDC loan recommended to be provided on the basis of the Loan Application (the "Loan") would be as follows:

<u>Borrower</u>: Catemer, Inc. or a real estate holding company to be formed.

Principal Amount: \$1,000,000.00

Interest Rate: 4%

Term: 5-year term, 15-year amortization.

Guaranty: Unlimited personal guaranty of Dr. Barry Arkles and

unlimited corporate guaranty of Catemer, Inc. (if it is not the

borrower) and Catemer Holdings, LLC.

Collateral: First priority mortgage, assignment of rents and fixture filing

on property commonly known as 6 British American

Boulevard, Latham, New York

Subordinate security interest all business assets of Catemer,

Inc.

NOW, THEREFORE, BE IT RESOLVED, that the Loan Application is hereby conditionally approved, subject to completion of all standard requirements of ACBDC and satisfaction of all conditions precedent normally applicable to ACBDC business loans and all conditions which legal counsel for ACBDC deems reasonably appropriate to the circumstances; and be it further

RESOLVED, that upon satisfaction of all of the aforesaid requirements and conditions, ACBDC is authorized to close and fund the Loan, including execution by appropriate official of Alliance, as agent of ACBDC, of all documents required to be executed in connection therewith.

Albany County Business Development Corp. Al Tech Loan Fund Loan Proposal September 16, 2025

BORROWER:

Catemer, Inc or the Real Estate Holding Company formed to hold

title to the property, Catemer Holdings, LLC

REQUEST:

One Million Dollars (\$1,000,000)

TERM:

5-year term – 15-year amortization

RATE:

4.00%

PROJECT:

Dr. Barry Arkles has chosen 6 British American Blvd, Latham NY as the Corporate offices of Catemer, Inc. Catemer will be the lead company that will manage a "Semiconductor Consortium" with a

focus on chemical applications used in semiconductor

manufacturing with the goal of creating a semiconductor vendor

and supplier supply chain.

The sources and uses of the proposed project financing are follows:

SOURCES		USES			
Al Tech Funds	\$1,000,000	Purchase	\$4,800,000		
STAGE Grant (County)	1,000,000	Renovations	2,000,000		
Owner's Equity	14,200,000	Machinery and Equipment	5,000,000		
		FF&E	1,000,000		
		Training	400,000		
		Design & Planning	1,000,000		
		Startup Inventory /	2,000,000		
		Materials			
		R&D Expenses	1,000,000		
Total		Total	\$16,200,000		

Catemer requested \$2MM in STAGE Grant Funding, they qualify for \$1MM after first year expenses and expect to be eligible for an additional million based on capital equipment expenditures and job growth.

Dr. Arkles and Catemer expect to invest over \$33 million in capital equipment in Albany County over the next 5-years based on the following table:

2025/6	Up to \$18.4 Million
2027	\$2 million
2028	\$1.750 million
2029	\$5.25 million
2030	\$8 million

COLLATERAL: Collateral will be a 1st Mortgage on property located at 6 British American Blvd, Latham, NY owned 100% by Catemer Holdings, LLC.

UCC lien on the business assets of Catemer, Inc.

GUARANTORS: Loan will require the unlimited personal guarantee of Dr. Barry Arkles and the appropriate corporate guarantees of Catemer, Inc and Catemer Holdings, LLC.

BACKGROUND:

See Attachment A: Catemer Business Plan

FINANCIALS:

See attached financial information:

Dr. Arkles Indication of Financial Position (redacted)

Dr. Arkles Account Statement (redacted)

Catemer Attachment I - Highlights of Dr. Arkles Work Experience

Catemer Attachment B - Jobs and Expenditures

ECONOMIC IMPACT: Al Tech will be providing a loan to the operators of the company that will lead the first semiconductor consortium in Albany County. The funds will be used for construction and renovations, Equipment and Machinery, FF&E, Training (for employees and equipment utilization), startup Inventory and R&D Expenses at the facility located at 6 British American Blvd.

The County / Alliance are working with Dr. Arkles and his team on a \$2 million STAGE Grant and incentives through the Albany County IDA including a PILOT and sales tax exemption.

Economic and Fiscal Impact prepared by Camoin Associates estimates the impact during construction to be \$1,373,240 and over \$95 Million annually in economic impact and earnings going forward.

STRENGTHS

- > This would be the County's first investment in the semiconductor supply chain.
- > Fits the strategy of the County
- > Significant experience and net worth of the applicant
- > Lease payments from tenants, including Catemer, Inc should provide adequate cash flow to make the loan payments.

WEAKNESS:

- > The building will need significant renovations to create the Consortium feel. The renovations will facilitate the move of several companies within the building.
- > Catemer and the "Consortium" are both considered start-up businesses.

OTHER TERMS AND CONDITIONS

- ➤ Updated real estate appraisal on property located at, 6 British American Blvd, Latham NY waived as purchase price was \$4.8 million.
- Environmental report on the property located at, 6 British American Blvd, Latham, NY owners had Phase 1 completed and is located in the file, will request the report be Certified to ACBDC.
- > Al Tech Funds to reimburse Dr. Arkles on the purchase of the property.

Attachment A. Catemer Business Plan

I. The Semiconductor Innovation and Economic Landscape. Statement of the Problem

The integrated circuitry (IC) industry is entering an entirely new innovation and manufacturing world where Moore's law ran out of steam and is being replaced by heterogeneous integration of systems in package (SIPs) for high performance computing (HPC) that yield significant improvements in efficiency, speed, and functionality, as well as appreciable reduction in power consumption, leading to vastly improved energy efficiency. As a result, the IC industry is facing a convergence of ever more intricate technological obstacles and taxing financial constraints. Research and development (R&D) and manufacturing capital costs are continuing to rise at an exponential rate, a trend that is already placing tremendous strain on the fiscal integrity and business competitiveness of even the largest global semiconductor corporations. According to the analysis by McKinsey & Company, and as shown in Exhibit I, the cost of computer chip design has soared from \$28 million for the 65nm node to \$540 million for the 5nm node. Similarly, the corresponding price tag for fab (as in computer chip fabrication plant) construction has burgeoned from \$400 million for the 65nm node to over \$5 billion for the 5nm node.

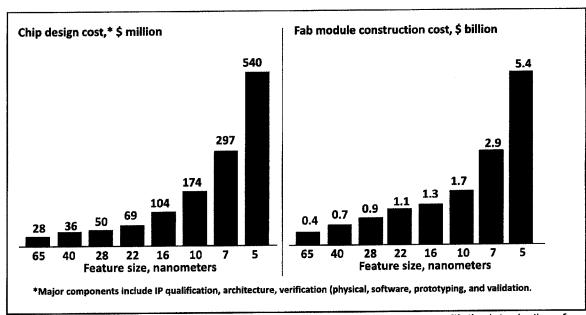


Exhibit I. Computer chip R&D and manufacturing expenses continue to soar with the introduction of every new generation (source: McKinsey & Company).

The findings of the McKinsey & Company report were echoed by Handel Jones, CEO of International Business Strategy Corporation (IBS), who stated: "The average cost of designing a 28nm chip is US\$40 million. By comparison, the cost of designing a 7nm chip is US\$217 million and the cost of designing a 5nm device is US\$416 million. 3nm design will cost up to 590 million US dollars." These costs do not include expenditures associated with prototyping and demonstration of chip fabrication processes. According to Semiconductor Engineering, a widely recognized semiconductor research association, the investment in processes for the 28nm node averaged around \$51.3 million. This number increased to \$100 million, \$297 million, and \$542 million for the 16nm, 7nm, and 3nm nodes, respectively. And although the data for the 3nm node is not yet completely accessible, most likely since it remains in the development and optimization phase, Semiconductor Engineering estimates the cost to very easily exceed \$1 billion. In fact, IBS predicts that the 3nm node process development and demonstration will require US\$4-\$5 billion, and the corresponding FAB construction and outfitting cost will average US\$15-20 billion. In fact, both TSMC and Intel have announced up to US\$20 billion investment each in their first 3nm FABs.

The challenges associated with the exponential rise in cost are further compounded by immense energy utilization, with large FABs consuming up to 100 megawatt hours of energy per hour. In fact, energy utilization can account for up to 30% of the total operating costs per FAB. Historically, IC manufacturers have concentrated their efficiency efforts primarily on minimizing materials usage, maximizing equipment yield, and reducing labor costs. However, managing and controlling risingenergy usage is becoming an urgent requirement that necessitates viable technical solutions to mitigate resulting prohibitive costs. As a result, the semiconductor industry is proactively seeking the development and integration of cost effective and energy efficient manufacturing protocols across its enture ecosystem. As called for in the "Microelectronics and Advanced Packaging Technologies Roadmap" (Semiconductor Research Corporation, 2023), energy optimization must take place at the tool level through a combination of effective steps that include reducing the usage of electricity by developing new process intensification methods that employ more efficient and effective chemicals and materials and can yield the targeted chip building blocks at significantly reduced temperatures.

The ramifications of this financial trend become obvious when MacKenzie & Company examined the operations of the two main groups of semiconductor companies, namely, the leading chain of chip manufacturers and the support chain of ancillary industrial companies (chemical and materials producers, component suppliers, OEMs, packaging and testing concerns), the latter is by far the most negatively impacted by the exponential cost increase, as shown in Exhibit II.

Average yearly profit of semiconductor companies, 2015-19, \$ billion*

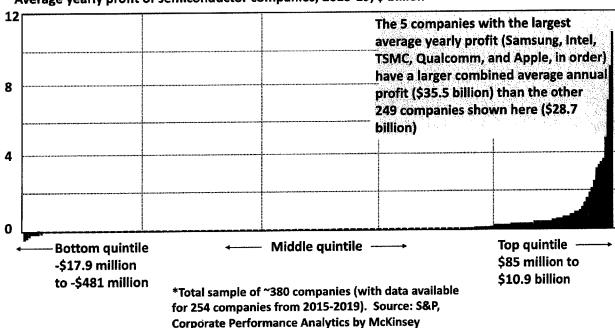


Exhibit II. Annual profit of 254 semiconductor companies between 2015 and 2019, including general and specialized chip producers, equipment manufacturers, and material suppliers (source: McKinsey & Company.)

This adverse impact has significant and long-term implications for the entire U.S. (and New York) semiconductor industry which relies on this worldwide vendor's value chain to provide all its chemicals, equipment, components, materials, consumables, and supplies. It has also led to a recent and ongoing flurry of company acquisitions and corporate mergers across the entire semiconductor supply chain. As a result, the semiconductor supply chain has been reduced to clusters of vendors that are mainly located outside the U.S. (primarily the Pacific rim) and that dominate the market for specific goods and services to the entire industry.

From a business perspective, this consolidation of the industrial vendor's chain leaves the U.S. (and New York) computer chip producers vulnerable to supply-chain disruptions. These disruptions could be compounded by political upheavals, geopolitical tensions, military conflicts, pandemics, and natural disasters, as seen in the Covid-19 shutdown and the Ukraine-Russia war. As a result, the McKinsey & Company report warns that "...If a key vendor cannot ship products or meet delivery deadlines,

production lines could grind to a halt. More widespread upheaval, such as the global lockdowns in response to the COVID-19 pandemic, have even greater repercussions..." The McKinsey & Company report goes on to argue that "...to accommodate unexpected shortages, companies need flexible and resilient supply chains that can quickly adjust..."

Accordingly, these global disruptions have accentuated the necessity for a reliable and dependable U.S.-based vendor resource, one that would not only supply current domestic industry needs but also contribute innovations that would shield the U.S. semiconductor industry from future liabilities related to dependence on foreign suppliers, particularly outfits that could be averse to US interests. In fact, with the move towards heterogeneous integration systems in package (SIPs) for high performance computing (HPC), innovations in chemistry and materials are replacing design and architecture as the most critical enabler of computer chip advancement. Chemical and material suppliers are therefore playing a leadership position in the innovation and discovery loop. This represents an excellent opportunity to reclaim and re-shore the IC value supply chain to the U.S. Failure to exploit this inflection opportunity to onshore and secure chemical and material supply chain in the USA, would not only threaten its leading position in technology and defense capability, but it may also cause a permanent off shoring of R&D and manufacturing of the entire semiconductor supply chain.

II. The Semiconductor Supply Chain Dilemma. Proposed Solution.

It is therefore imperative to establish a reliable and dependable U.S.-based chemical and material vendor supply consortium, one that would support the strategic interests and economic competitiveness of the U.S. Federal government, New York State, as well as American computer chip corporations, in IC innovation and manufacturing. To this end, of the \$39 billion in subsidies for chip manufacturing authorized under the Chips and Science act, which was enacted by the 117th United States Congress and signed into law by President Joe Biden on August 9, 2022, over \$30 billion has so far been awarded to the leading chain of chip manufacturers to build their megafabs in the U.S., as shown in Exhibit III. Unfortunately, not a single dollar has been granted to attract and relocate the support chain of ancillary industrial companies (chemical and materials producers, component suppliers, OEMs, packaging and testing concerns). As such, anchoring the consortium in New York would provide the state with a golden and unique opportunity to attract and anchor the specialty chemical and material vendors supply chain. New York would act as center stage and primary economic and business driver of entire U.S. semiconductor industry which relies on this worldwide vendor value chain to provide all its chemicals, equipment, components, materials, consumables, and supplies, leading to significant investments and the creation of high-tech, high-paying jobs.

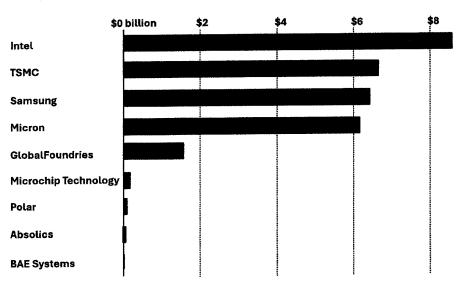


Exhibit III. Total Chips Act incentive grants awarded since December 2023, by receiving company. (source: Wall Street Journal)

The consortium, led by Catemer Inc., brings together domestic and overseas company partners in the areas of synthesis and production of specialty chemicals and materials; development and optimization of thin film vapor and liquid phase deposition intensification techniques; design, construction, and

deployment of processing tools and systems; and automation and control systems. By locating the headquarters and primary operations of the consortium in New York, the state would also benefit from the consortium concrete plans to in-source additional specialty chemical and equipment companies and high-tech jobs from overseas to complete the establishment of the critical mass necessary for technology development and commercialization. The vision and mission of the consortium are:

<u>Vision</u>: To establish a reliable and dependable New York-based specialty semiconductor chemical and material vendor consortium, one that would support the strategic interests and economic competitiveness of the U.S. Federal government, New York State, as well as American computer chip corporations, in integrated circuitry (IC) innovation and manufacturing. By creating a pioneering domestic specialty chemical and material supplier resource, as well as attracting and anchoring foreign vendors, this initiative will supply current domestic industry needs and contribute energy-efficient innovations that would shield the U.S. and its IC industry from future risks related to dependence on foreign suppliers, particularly outfits that could be averse to US interests. To this end, this New York-based innovation and commercialization hub is intended as a resource for R&D and manufacturing of novel chemical, material, process, and equipment solutions for nanoscale IC applications.

Mission: To design, demonstrate, and implement novel semiconductor specialty chemicals, materials and energy-efficient process intensification techniques for incorporation in on-chip and off-chip (packaging) applications. The goal is to enable cohesive, streamlined, and cost-effective uniformity in the fabrication of future generations of on-chip and off-chip heterogeneous IC systems with identical or complementary sets of elemental building blocks and manufacturing protocols. To this end, the intellectual property (IP) developed under this initiative will not only provide enabling significant advancements in IC technologies but will also produce effective technological barriers to overseas competition. A concurrent mission is to create a fully integrated educational and training pipeline of a well-qualified, highly skilled, and tech-savvy workforce for all levels of the IC industry ecosystem.

III. The New York Supply Chain Consortium. Business Strategy and Products Portfolio

The overarching objective of this vertically integrated consortium led by Catemer Inc. is to establish a New York-based innovation and commercialization hub for R&D and manufacturing of novel specialty chemicals and materials and energy-efficient process intensification techniques for thin film solutions for incorporation in on-chip and off-chip (packaging) applications. The goal is to enable coherent, streamlined, and cost-effective uniformity in the fabrication of future generations of on-chip and off-chip heterogeneous IC systems with identical or complementary sets of elemental building blocks and manufacturing protocols. To this end, the intellectual property developed under this initiative will not only provide enabling significant advancements in packaging technologies but will also produce effective technological barriers to overseas competition. A concurrent objective is to create a fully integrated educational and training pipeline of a well-qualified, highly skilled, and tech-savvy workforce for all levels of the IC industry ecosystem. The founding members of the alliance consist of six domestic and overseas company partners in the areas of synthesis, manufacturing, and supply of specialty inorganic, metal-organic, organo-metallic, and organic chemical sources; development and optimization of thin film vapor and liquid phase deposition intensification techniques; design, construction, and deployment of processing tools and systems; and demonstration and deployment of control and automation components. The headquarters and operations of the company partners will be located in New York with concrete plans in place to in-source additional specialty chemical and equipment companies and high-tech jobs from overseas to complete the establishment of the critical mass necessary of technology development and commercialization skills and expertise to:

- i. Synthesize, test, manufacture, and supply chemically engineered specialty source precursors. These efficient and effective chemistries would fall under two classes: (i) precursors that are customized to achieve target thin film properties for existing on-chip and off-chip materials under simpler and more straightforward deposition or etching protocols than currently available in the IC industry; and (ii) precursors that are designed to form thin film structures for the plethora of new semiconductor materials, as predicted by the Semiconductor Research Corporation (SRC) Microelectronics and Advanced Packaging Technologies Roadmap and the UCLA Chips and SEMI USA Manufacturing Roadmap for Heterogeneous Integration and Electronics Packaging.
- ii. Identify and optimize energy-efficient low-temperature thin film formation techniques (including chemical vapor deposition (CVD), pulsed CVD, atomic layer deposition (ALD), spin-on technologies, molecular layer deposition (MLD), self-assembled monolayer (SAM) deposition, Click

deposition, and atomic layer etching (ALE)) that enable high precision and tight control in the formation of target thin films and structures. This task includes the establishment of systematic functionality links between precursor chemical structure, processing parameters, equipment architecture and capabilities, demonstrate optimized equipment architecture and manufacturing-worthy process recipes for thin film materials with the target properties and performance for incorporation in prevailing semiconductor process flows for advanced on-chip and off-chip technologies and heterogeneous integration.

- iii. Develop and execute proprietary proof of concept work and joint demonstration projects (deposition and/or etching) for chemical synthesis, process development, and equipment optimization for emerging on-chip and off-chip technologies with the primary chain of chip manufacturers in an integrated on-site "demo" laboratory. These projects include the identification and implementation of high-risk, high pay-off, "skunkworks" type projects for chemical synthesis, thin film deposition, and equipment and control and automation systems optimization quickly, efficiently, and effectively, either based on requests from the primary chain of chip manufacturers or as proposed by the alliance internal R&D teams in response to customer needs and requirements.
- iv. Establish a reliable and dependable U.S.-based high volume specialty chemical and material vendor supply capability for the high-volume manufacturing and packaging of existing and novel solid, liquid, and gaseous metal-organic, organo-metallic, and organic chemical sources, including air-sensitive and flammable precursors, in leakage and spill-proof customized vessels that are tailored to target specifications.
- v. Embark on making comprehensive investments and acquisitions to attract and relocate overseas suppliers in the U.S., by offering investments, management and marketing expertise, and enabling new product innovation and greater financial resources.
- vi. Partner with high-schools, community colleges, four-year degree institutions, and public-private foundations to establish new curricula and degree granting programs in pertinent fields of computer chip R&D and manufacturing. The overall objective is to create a fully integrated educational and training foundation to build a pipeline of a well-trained, highly skilled, and tech-savvy workforce for the secondary chain of computer chip industrial companies (chemical and materials producers, component suppliers, OEMs, packaging and testing concerns). This initiative would include working with pertinent Federal and state agencies to provide scholarships, fellowships, and career awards to attract and retain qualified individuals at all levels of the educational food chain, from high-school level through two- and four-year college programs.

The consortium is led by Dr. Barry Arkles who holds a PhD in Biochemistry from Temple University in Philadelphia, PA. Dr. Arkles has a record of accomplishment in applied materials science, surface chemistry and biotechnology both from the innovation and managerial perspective, as noted in contributions to a variety of industrial applications including thermoplastic composites, the NASA space Shuttle, contact Lenses, interlayer dielectrics and metallization schemes used in integrated circuitry (IC) and gene chips for DNA array analysis. Today the companies that he founded or co-founded generate \$1 billion in annual revenue and include:

- President and Founder, Catemer, Inc., Doylestown, PA. Catemer is devoted to the development of macromolecular materials, both polymeric and macrocyclic, ranging from applications in therapeutics to additive manufacturing (3D printing) for biocompatible devices.
- ii. President and Founder, Gelest, Inc., Morrisville, PA. Dr. Arkles formed Gelest Inc., to develop and manufacture silicon and metal-organic based chemicals and polymers for applications in microelectronics, optoelectronics, diagnostics (including DNA array devices), medical devices and pharmaceuticals. Gelest Inc. was acquired by Mitsubishi Chemical Corporation in 2020 after reaching 500 annual jobs and over \$125M in revenues per year.
- iii. Vice President, Corporate Development, Dynamit-Nobel America/Evonik, Piscataway, NJ. Dr. Arkles was responsible for all research, development, scale-up and commercialization technology for Huls America. Huls, a \$6 billion chemical manufacturer products ranging from colorants for consumer paints to advanced silicon technology, has since merged with Dynamit-Nobel to form Evonik.

- iv. President and Founder, Petrarch Systems, Bensalem and Bristol, PA Dr. Arkles was involved in development and manufacture of advanced silicon and silicone products for medical devices, microelectronics and commercialization of advanced thermoplastic and fluoropolymer composites. These materials are employed in aerospace, medical appliances, photographic and sports equipment. Petrarch Systems was acquired by Dynamit-Nobel in 1985 after reaching 200 annual jobs and \$25M in revenue per year in 1980s dollars.
- v. Dr. Arkes has published over 300 technical articles and primary patents relevant to a range of scientific fields including the semiconductor industry. Dr. Arkles was elected as member of the National Academy of Engineering in 2021 for contributions to organosilicon materials and organometallic and biochemical reagents. He is also a fellow of the Royal Chemical Society since 2013 and has served as Distinguished Professor of Chemistry-Temple University since 2021.

IV. The New York Supply Chain Consortium. Current and Potential Future Market Share

The consortium targets two industry sectors: (i) the specialty chemicals and advanced materials market which was \$12.1 billion in 2023 and is projected to grow at a CAGR of 12.18% to \$38.2 billion in 2033; and (ii) the OEM/equipment market which was valued at \$100 billion in 2023 and is expected to reach \$124 billion in 2025. Our strategy is to partner with semiconductor equipment developers and large IC manufacturers to achieve a unique market penetration through the development, demonstration and licensing of a product portfolio consisting of intellectual property (IP); innovative manufacturing processes; chemicals and materials; specialized equipment and automation systems designs; and best-known process recipes. The consortium members have currently nearly \$20M in annual sales globally, with nearly \$12M in the U.S. Based on projected market demands, and presuming a 1% expansion in the consortium market penetration in year 1, increasing to 10% in year 5, the annual revenue in 2032 is projected to reach \$75 to \$100 million annually.

Attachment I

Highlights of Dr. Barry Arkles Work Experience

Dr. Barry Arkles holds a PhD in Biochemistry from Temple University in Philadelphia, PA. Dr. Arkles has a record of accomplishment in materials science, chemistry, and biotechnology as an innovator and entrepreneur, as noted in contributions to many industrial applications including thermoplastic composites, the NASA space Shuttle, contact Lenses, dielectrics and metals for integrated circuitry (IC), and gene chips for DNA array analysis. Today the companies that he founded or co-founded generate nearly \$1 billion in annual revenue and include:

- President and Founder, Catemer, Inc., Doylestown, PA. Catemer is devoted to the development of macromolecular materials, both polymeric and macrocyclic, ranging from applications in therapeutics to additive manufacturing (3D printing) for biocompatible devices.
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- Dr. Arkes has published over 300 technical articles and primary patents relevant to a range of scientific fields including the semiconductor industry. Dr. Arkles was elected as member of the National Academy of Engineering in 2021 for contributions to organosilicon materials and organometallic and biochemical reagents. He is also a fellow of the Royal Chemical Society since 2013 and serves as Distinguished Professor of Chemistry-Temple University since 2021.

Attachment B

Phase I Cumulative New York Jobs/Gross Pay at the consortium site:

Exhibit III. Total net full time jobs for Phase I of the project. (cumulative).*

Job Type/Category	Average Annual Gross Salary (Excluding	2026*	2027	2028	2029	2030
30b Type/Category	Benefits)	CUMULATIVE				
Executive	\$330,000	10	12	15	15	15
Senior Engineer	\$165,000	10	13	20	25	25
Engineer	\$110,000	20	25	30	35	40
Senior Scientist	\$165,000	5	5	5	10	10
Tech/WorkStation Operator	\$66,000	40	45	48	85	100
Administrative	\$82,500	10	10	15	15	15
Marketing and Sales	\$110,000	10	10	12	15	20
Miscellaneous	\$66,000	5	5	5	10	15
Total Net Jobs		110	125	150	210	240

^{*}Only full-time jobs are included. Construction jobs, part time jobs and contractor jobs are above and beyond these numbers and are not included.

Phase I Non-cumulative Annual Investment:

Exhibit IV. Total yearly investments for Phase I of the project (non-cumulative).

Type of Investment (Phase I)*	Amount of Project Investment (not cumulative)					
	2025/6	2027	2028	2029	2030	
Property Acquisition*	\$4.8M	\$	\$	\$	\$	
Construction/Renovation	\$2M	\$	\$	\$	\$2M	
Machinery & Equipment **	\$5M	\$1.5M	\$1.5M	\$5M	\$5M	
Furniture, Fixtures & Equipment	\$1M	\$500K	\$250K	\$250K	\$1M	
Training	\$400K	\$400K	\$500K	\$500K	\$1M	
Design & Planning***	\$1M	\$500K	\$250K	\$500K	\$1M	
Other (specify) Supplies/Consumables	\$2M	\$3M	\$5M	\$7.5M	\$10M	
R&D Expenses	\$1M	\$2.5M	\$3.5M	\$5M	\$10M	
Total Projected Investments (excluding salaries)	\$17.2M	\$8.4M	\$11.0M	\$18.75M	\$30M	

^{**2026} accounts for successful conclusion of the agreement with Albany County, rehabbing and retrofitting of 6 British American, and installation and optimization of equipment.

ALBANY COUNTY BUSINESS DEVELOPMENT CORPORATION BOARD OF DIRECTORS

RESOLUTION

APPROVING SARATOGA ST WHSE, LLC LOAN APPLICATION

WHEREAS, Albany County Business Development Corporation ("ACBDC") administers a revolving business loan fund for the purpose of creating and retaining jobs in Albany County; and

WHEREAS, the staff of the Advance Albany County Alliance Local Development Corporation (the "Alliance"), as agents of ACBDC, has reviewed and recommended approval of a loan application from Saratoga St WHSE, LLC to be applied towards the cost of acquiring property commonly known as 461 Saratoga St, Cohoes, New York (the "Loan Application"); and

WHEREAS, the material terms of the ACBDC loan recommended to be provided on the basis of the Loan Application (the "Loan") would be as follows:

Borrower: Saratoga St WHSE, LLC

Principal Amount: \$260,000.00

Interest Rate: 4%

Term: 5-year term, 20-year amortization.

Guaranty: Unlimited personal guaranty of Dustin Pusatere and Julian

Myers, and unlimited corporate guarantee of Shelter

Enterprises, Inc.

Collateral: Second priority mortgage, assignment of rents and fixture

filing on property commonly known as 461 Saratoga Street,

Cohoes, New York

Subordinate security interest all business assets of Shelter

Enterprises, Inc.

An assignment of life insurance on the life of each of Dustin Pusatere and Julian Myers in the amount of \$130,000 each.

NOW, THEREFORE, BE IT RESOLVED, that the Loan Application is hereby conditionally approved, subject to completion of all standard requirements of ACBDC and satisfaction of all conditions precedent normally applicable to ACBDC business loans and all conditions which legal counsel for ACBDC deems reasonably appropriate to the circumstances; and be it further

RESOLVED, that upon satisfaction of all of the aforesaid requirements and conditions, ACBDC is authorized to close and fund the Loan, including execution by appropriate official of Alliance, as agent of ACBDC, of all documents required to be executed in connection therewith.

Albany County Business Development Corp. Al Tech Loan Fund Loan Proposal September 16, 2025

BORROWER:

Saratoga St WHSE, LLC - Operating company is Shelter

Enterprises, Inc

REQUEST:

Two-Hundred and Sixty Thousand Dollars (\$260,000)

TERM:

5-year term – 20-year amortization

RATE:

4.00%

PROJECT:

Shelter Enterprises Inc. is in need of additional space to expand their production capacity. They have looked in surrounding counties and have settled on one of the former Mohawk Paper manufacturing properties located at 461 Saratoga Street, within 1.3 miles of their existing facility.

The sources and uses of the proposed project financing are follows:

SOURC	CES	U	SES
Al Tech Funds	\$260,000	Purchase	\$2,600,000
Owners Equity	260,000		
Bank Financing	2,080,000		
Total	\$2,600,000	Total	\$2,600,000

The purchase and sales contract is in final negotiations, the purchase price is subject to change.

COLLATERAL: Collateral will be a second mortgage on 461 Saratoga Street, Cohoes and a UCC filing on business assets as they relate to the property.

Subordinate UCC lien on all business assets of Shelter Enterprises, Inc.

GUARANTORS: The Loan will require the unlimited personal guarantees of Dustin Pusatere and Julian Myers. Corporate guarantee of Shelter Enterprises, Inc.

BACKGROUND:

Below is a chart demonstrating the difference between single use polystyrene, which is currently banned in NY and commercial and industrial applications.

Single-Use vs. Commercial/Industrial Styrofoam (EPS/Geofoam)

Category	Single-Use Styrofoam (Consumer)	Commercial / Industrial Styrofoam (EPS & Geofoam)
Common Products	Coffee cups, clamshells, disposable plates, packing peanuts	Geofoam blocks for highways & stadiums, wall/roof insulation, cold-chain packaging
Density & Strength	Very light, low-density, brittle	Higher-density, engineered for load- bearing & insulation
Durability	Short-term (minutes to days)	Long-term (decades in buildings & infrastructure)
Primary Purpose	Cheap, disposable convenience	Structural support, energy efficiency, safe transport of goods
Environmental Impact	Major litter & pollution source, non-biodegradable	Generally embedded in projects, reduces building energy demand
Regulation	Banned/restricted in NYS and many regions	Permitted & widely used in construction, infrastructure, and logistics
Lifecycle	Extremely short, quickly discarded	Long service life, often part of permanent structures
Lifecycle	•	_

The above chart demonstrates that single-use EPS is considered disposable environmentally unfriendly waste, while commercial EPS/Geofoam is an engineered material that plays a long-term role in construction and energy savings.

History and Future of Shelter Enterprises, Inc:

Shelter Enterprises, Inc (SEI) was started in 1976 in Cohoes, NY. Its primary product is manufacturing Expanded Polystyrene, which is a close cell plastic known for its strength and insulation properties. SEI's primary focus is the construction industry where its products are used for energy efficient applications. This includes building insulation to help reduce energy waste as well as concrete voids and roadway light-weight fill.

SEI has provided material to key projects throughout New York. Currently we have material being used at the Nano Tech Complex Expansion in Albany as a lightweight structural fill under the loading docks. In addition, our product, made here in Cohoes, is being used to construct the new Buffalo Bills stadium, using our material as insulation under concrete walkways and concessions. For projects like these SEI materials meet structural strengths of 15-100 PSI to effectively handle the loads of concrete and foot/vehicle traffic. In addition, the material

insulates with an R-Value of 4.3-5.0, depending on the outside temperature for increased energy efficiency.

Aside from the insulation and strength benefits that SEI products provide, it is important to note that their material is recyclable and contains recycled content. Many NYS projects are sourcing our materials, including the current NanoTech Expansion and JFK airport, have material from Shelter Enterprises that contain up to 10% recycled content. SEI has bins in their yard where people can drop off packaging, coolers, and other polystyrene waste that SEI turns into building insulation and concrete fill. SEI is the only recycling facility for this material within 135 miles.

In addition, SEI also limits emissions during their manufacturing process. they have an air permit with NYS DEC that regulates the off-gas of the VOC Pentane – which is in our raw materials. Their permit complies with an RTO requiring SEI to burn/destruct 95% of the pentane gas processed. As SEI looks to expand into another location, SEI will be working with DEC on a permit and solution to continue to limit the exposure of VOC's via their guidelines in the new facility.

SEI has a business need to expand its currently manufacturing footprint to an additional location. This expansion is required to meet the existing demand of key customers who have indicated they will look at alternative manufacturing outside of the state if SEI cannot provide a solution. This expansion would allow SEI to invest manufacturing floor space in further production lines, creating jobs/revenue. SEI has a Sill Seal product that is sold to a nationwide distributor that has asked them to supply all their locations across the country. This expansion would allow SEI to provide them a one stop solution and have materials made in Cohoes; NY being used in construction projects all over the country.

As SEI continues to go down this process we have looked at facilities outside of Albany County as well as outside of New York to expand. There would be significant cost savings to move production downstate or even out of the Northeast as other states have provided programs/benefits for manufacturing jobs. In addition, New York state's stance on banning Expanded Polystyrene without a complete understanding of its capabilities and recycling benefits, has created confusion in the market.

SEI is a family owned and operated business employing in some cased second and third generation employees. Most of their employees do not have vehicles and rely on public transportation and would not be able to commute if SEI moved operations outside the county. SEI would much rather work with Albany County and New York to expand locally.

FINANCIALS:

See attached financial information:

Al tech was provided the 2024, 2023 and 2022 Financial Statements and tax returns for Shelter enterprise and the two owners.

ECONOMIC IMPACT: Al Tech will be providing a loan to the operators of Shelter Enterprise in order to expand their operations. They plan to move 3 product lines to the new facility which will assist in retaining 47 jobs and leading to the creation of 5 jobs over the next 3 years in the County.

This Loan will also assist in backfilling jobs at the now shuttered Mohawk Paper site as Fedrigoni is moving the jobs to the Waterford complex.

STRENGTHS

- > There is sufficient cash flow to support the purchase of 461 Saratoga St, Cohoes
- > Fits the county strategy to support manufacturing
- > Great to see a 50-year-old family-business expanding operations in the County.

WEAKNESS:

- Lack of knowledge of the product uses.
- > Limited number of new jobs being created.

OTHER TERMS AND CONDITIONS

- > Assignment of life insurance on the life of Dustin Pusatere and Julian Myers
- > Updated real estate appraisal on property located at 461 Saratoga St, Cohoes NY
- > Environmental report on the property located at 461 Saratoga St, Cohoes, NY
- > Al Tech to fund at closing

ALBANY COUNTY BUSINESS DEVELOPMENT CORPORATION BOARD OF DIRECTORS

RESOLUTION

APPROVING 219 WAREHOUSE GRILL, LLC LOAN MODIFICATION

WHEREAS, Albany County Business Development Corporation ("ACBDC") administers a revolving business loan fund for the purpose of creating and retaining jobs in Albany County; and

WHEREAS, 219 Warehouse Grill, LLC (the "Borrower"), Mezzanotte LLC, Stellare LLC, Connie Ware, and Mitchell Ware (collectively the "Guarantors") are obligated to Lender pursuant to, among other documents:

- (a) That certain Promissory Note dated January 20, 2016, made by the Borrower in favor of ACBDC in the original principal amount of \$250,000.00 (the "Note" or the "Loan");
- (b) That certain Security Agreement dated January 20, 2016, made by Borrower in favor of ACBDC (the "Security Agreement"), pursuant to which the Borrower granted to the ACBDC a security interest in and to all of the Borrower's personal property and fixtures (collectively, the "Collateral"), in order to secure repayment of the Loan;
- (c) Those certain Guaranties dated as of January 20, 2016, each made by the respective Guarantors in favor of ACBDC (collectively, the "Guaranties"); and
- (d) Any and all other documents evidencing, securing or otherwise relating to the Loan (such documents, together with the documents referenced in (a) through (c) above, being hereinafter collectively referred to as the "Loan Documents"); and

WHEREAS, pursuant to a certain Forbearance Agreement dated February 1, 2018 between ACBDC and the Borrower, ACBDC agreed to forbear from exercising certain rights under the Loan Document during the six month period ending on July 31, 2018; and

WHEREAS, the Loan Documents were thereafter modified to extend the Maturity Date of the Loan to February 1, 2027 and to change the interest rate on the Loan (the "Modified Loan"), pursuant to:

- (a) That certain Loan and Use Agreement between Borrower and ACBDC dated April 13, 2022; and
- (b) That certain Amended and Restated Note dated April 13, 2022 made by Borrower in favor of ACBDC; and
- (c) Any and all other documents evidencing, securing or otherwise relating to the Modified Loan (such documents, together with the documents referenced in (a) through (b) above, being hereinafter collectively referred to as the "Modified Loan Documents"); and

WHEREAS, ACBDC is the owner and holder of the Note, the Security Agreement, the

Guaranties and all of the other Loan Documents and Modified Loan Documents, and there remains outstanding on the Modified Loan the unpaid principal balance of \$59,895.46; and

WHEREAS, Stellare, LLC has received an offer to purchase a certain parcel of improved real property which it owns and which is located in the Town of Guilderland, County of Albany and State of New York commonly known as 2026 Western Avenue, bearing SBL# 51.07-2-28 (the "Real Property") for the purchase price of the "Stellare Real Property Sale"), with of the purchase price payable at closing, and the balance to be financed by Stellare, LLC over six years, such financing to be evidenced and secured by a promissory note and a mortgage on the Real Property (the "Seller Note and Mortgage"); and

WHEREAS, the Loan Documents preclude the Stellare Real Property Sale without the consent of ACBDC;

WHEREAS, the Borrower and Guarantors have requested that ACBDC consent to the Stellare Real Property Sale and that Stellare, LLC and Mezzanote, LLC be released as guarantors of the Loan, subject to the following conditions:

- (a) ACBDC would be paid \$10,000 at the closing of the Stellare Real Property Sale;
- (b) The Loan will be repayable according to the existing terms of the Loan Documents; and
- (c) The Seller Note and Mortgage would be collaterally assigned to ACBDC to secure repayment of the Loan ("a" though "c" being collectively the "Loan Modification Conditions").

NOW, THEREFORE, BE IT RESOLVED, that this Board consents to the Stellare Real Property Sale, and agrees to release Stellare, LLC and Mezzanote, LLC as guarantors of the Loan and the Modified Loan on the condition that the Loan Modification Conditions are satisfied, and further that there are no events of default under the Loan Documents and Modified Loan Documents (as applicable) at the time of the closing of the Stellare Real Property Sale; and be it further

RESOLVED, that the appropriate representative of the Advance Albany County Alliance Local Development Corporation, as agent of ACBDC, be and hereby is authorized to execute and deliver such agreements and documents as may be necessary to bring the foregoing into effect.

MEMORANDUM

To: ACBDC Board of Directors

From: Kevin Catalano - Director of Commercial Lending

Re: 219 Warehouse Grill, LLC - Release of Personal Guarantees

Date: June 18, 2025

Stellare LLC, which provided a corporate guarantee on the ACBDC loan to 219 Warehouse Grill, LLC, which was used to open Warehouse Grill at 219 Wolf Road. The property owned by Stellare is under contract to be sold. The real property is owned and leased to Mezzanote LLC (another guarantor of the ACBDC loan). As the board is aware, Mezza Notte restaurant permanently closed earlier this Spring.

Under the terms of the Purchase and Sale Agreement the Stellare LLC will receive \$300,000 at the time of closing and then hold a seller's note in the amount of \$XXX,000 for 6 years on balance owed. The sale transaction will allow the owners of the Borrower and entity Guarantors to retire and will provide a path for ACBDC to receive full payment on the loan.

The Writer has worked diligently with ACBDC Corporate Counsel on different potential strategies to secure collateral for the remaining balance of \$55,405.44 (9.1.25) on the ACBDC loan, while allowing the sale transaction to move forward. ACBDC Counsel is recommending a Collateral Assignment of the Note and Mortgage, on the seller's note.

Pursuit Lending has a first lien on the collateral and corporate guarantees for the loans to 219 Warehouse Grill, LLC, they are requiring a one-time payment of \$400,000 upon the sale of the property to release the guarantees, and they are allowing the borrower to pay the loan balance over the next 7 (approximately) months until the note is paid in full.

The Borrowers have offered to provide ACBDC with an initial paydown of \$10,000 at the time of closing, for the release of the Corporate guarantees, and then continue to pay the scheduled loan payments until the loan is paid in full, which appears to be less than 22 months.

It should be noted that the Borrowers have made all payments as agreed and that their Personal Guarantees will remain in effect until the loan is paid in full.

ALBANY COUNTY BUSINESS DEVELOPMENT CORPORATION BOARD OF DIRECTORS

RESOLUTION

APPROVING MOXIE OWL, INC. LOAN MODIFICATION

WHEREAS, Albany County Business Development Corporation ("ACBDC") administers a revolving business loan fund for the purpose of creating and retaining jobs in Albany County; and

WHEREAS, on or about April 23, 2024 ACBDC closed a loan to Moxie Owl, Inc. (the "Borrower") in the amount of \$180,000, which loan was secured by, among other things, a first priority security interest on all of the business assets of the Borrower (the "Moxie Owl Loan"); and

WHEREAS, some of the business assets subject to the aforesaid security interest were located at 16 Sheridan Avenue, a location at which the Borrower operated a bar/restaurant business commonly known as The Yard – Hatchet House & Bar, in leased premises (the "Yard Business"); and

WHEREAS, the Borrower is under contract to sell the assets comprising the Yard Business, and has requested ACBDC release its security interest in those assets; and

WHEREAS, the current principal balance of the Moxie Owl Loan is \$159,991.56; and

NOW, THEREFORE, BE IT RESOLVED, that ACBDC hereby authorizes the release of its security interest in the assets of the Borrower used in the Yard Business, on the condition that at or before the time of release a prepayment of principal in the amount not less than \$20,000.00 shall be made; and be it further

RESOLVED, that upon satisfaction of all of the aforesaid requirements and conditions, ACBDC shall release its security interest in the property in use at the Yard Business, and take appropriate actions to bring the same into effect, including execution by appropriate official of Alliance, as agent of ACBDC, of all documents required to be executed in connection therewith.

MEMORANDUM

To: ACBDC Board of Directors

From: Kevin Catalano, Director of Commercial Lending

Re: Moxie Owl - Release of Collateral and Corp Guarantor

Date: September 16, 2025

Ms. Leyla Kiosse owner of Moxie Owl, Inc. (MOI). MOI owns The Yard a bar/restaurant with outdoor games including axe throwing, cornhole and other activities. Boozy Moo Liquor Infused Ice Cream was formed under The Yard. The Yard is located at 16 Sheridan Ave across from the Hampton Inn and Suites

Ms. Kiosse had notified the ACBDC Board that the Yard was going to be listed for sale. She is currently under contract to sell The Yard, but keeping her liquor infused ice cream business, which ACBDC assisted in building out her commercial kitchen for wholesale production and sales.

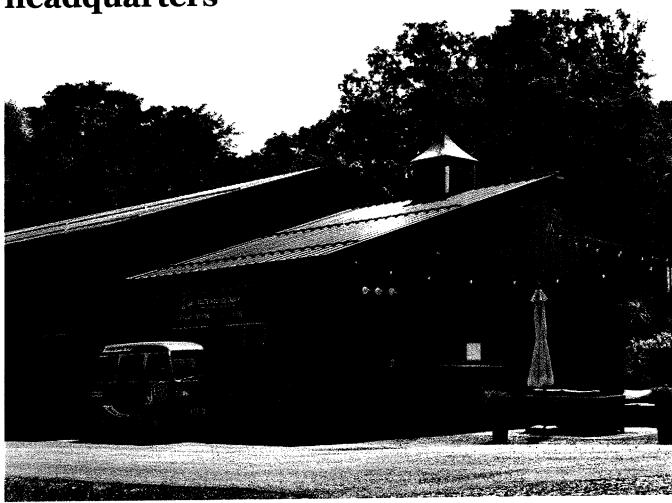
Boozy Moo is currently in 21 stores across upstate NY, in 2026 her focus will turn south towards NYC. Leyla is working with a local franchise that sells 75 gallons of ice cream a week to start carrying Boozy Moo ice cream. Boozy Moo also opened a café and walk-up window at the production facility in Voorheesville which is proving promising for future growth.

Ms. Kiosse is requesting that ACBDC allow for the sale of The Yard. ACBDC would maintain the collateral position on the assets of the commercial kitchen, Ms. Kiosse will maintain her personal guarantee and at time of closing Ms. Kiosse will pay down her ACBDC loan by \$20,000.

The loan was funded on April 23, 2024 for \$180,000, the current balance is \$159,991.55, all payments have been made as agreed.

Counsel will provide any legal loan documentation to properly release The Yard and secure the ACBDC loan.

Boozy Moo adds cafe and walk-up window to Voorheesville headquarters



Story Highlights

- Boozy Moo adds cafe and walk-up window to Voorheesville headquarters.
- The Parlor offers alcoholic and nonalcoholic ice cream, breakfast, lunch.
- Owner Leyla Kiosse expanded due to company growth and community feedback.

Boozy Moo, the local alcohol-infused ice cream company, has added a cafe and walk-up window to its headquarters at 705 New Salem Road in Voorheesville.

It was a longtime goal of owner Leyla Kiosse's to add a scoop shop to the production facility. Previously, the walk-up window was for picking up online orders for pints only.

"We heard a lot of feedback from the community that it would be nice to have a window where they could just order it on the spot, maybe sit outside, and also include some nonalcoholic options," she said. "So it was just to create a small, convenient space for people to come and enjoy our ice cream without having to plan in advance."

In addition to scoops of nonalcoholic and alcohol-infused ice cream, The Parlor at Boozy Moo also offers breakfast and lunch grab-and-go items, baked goods and coffee. Local meal prep company Shy's Eats provides the ready-made lunches, which includes salads, sandwiches and smoothie bowls.

Seating is outdoor only — Kiosse built an open patio to accommodate guests. Permanent signage is in the works to draw more attention to The Parlor.

"We're on a heavily traveled road ... it's been slow growth. But we have people come every day. Our breakfast sandwiches are becoming the talk of the town, because people really like them," Kiosse said.

The Parlor is open 8 a.m. to 2 p.m. and then 4 to 8 p.m. Kiosse said she's considering opening earlier to be available for teachers commuting when school starts up again.

Boozy Moo had its first scoop shop inside The Yard: Hatchet House & Bar in downtown Albany, which Kiosse also owns and grew Boozy Moo out of. <u>Kiosse listed the The Yard for sale last fall</u>. She declined to comment on the status of the sale.

The space in Voorheesville was a direct result of Boozy Moo's growth. In spring 2023, <u>Kiosse and friends purchased the property</u> to serve as Boozy Moo's headquarters and production facility. Wholesale commenced in the spring of 2024.

The company had grown to a dozen wholesale accounts last fall, many of which were in Western New York as well as Capital Region retailers. Today, Boozy Moo ice cream is carried in 18 retailers across the state, according to the company's website.