

Board of Directors Meeting

March 26, 2025, 8:45 am 111 Washington Ave, Suite 100, Albany, NY 12210 Conference Room

AGENDA

1.	Welcome & Roll Call	Alan Goldberg, Chair				
2.	Review/approve Meeting Minutes – February 25, 2025	Alan Goldberg, Chair				
3.	Report from the Audit Committee	Rich Rosen, Chair & Amy Thompson, CFO				
	a. Committee report re: Financial Statement,	, , ,				
	Independent Auditor Results, Auditor Independer	ice,				
	Review of Committee Charter & Annual Assessme					
	Of Internal Controls					
	b. Approval of Annual/Procurement/					
	Audit (PARIS) Reports					
	i. (action) Resolution 2025-03-01					
	· · · ·					
4.	Review Summary of Submitted Board Evaluations	Alan Goldberg, Chair				
5.	5. CEO Report Kevin O'Connor, C					
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6.	6. Other Business Alan Goldberg, Cha					
7.	7. Executive Session (if necessary) Alan Goldberg, Cha					
	Aldi Goluberg, Cital					
8.	3. Adjournment Alan Goldberg, Cha					



Advance Albany County Alliance Board of Directors

ROLL CALL

Board Member	Present/Excused/Absent
Alan Goldberg, Chair	
Rich Rosen, Vice-Chair	
Alan Alexander, Treasurer	
Laura Zeliger, Member	Excused
Mike Cassidy, Member	
Michael Cinquanti, Member	
Helen Brooks, Member	
Caitlin O'Brien, Ex-Officio	
Michael McLaughlin, Ex-Officio	

ADVANCE ALBANY COUNTY ALLIANCE LOCAL DEVELOPMENT CORPORATION BOARD OF DIRECTORS

2/25/2025 MEETING MINUTES

A Meeting of the Advance Albany County Alliance Local Development Corporation Board was held on <u>Tuesday</u>, February 25, 2025, at 2:00 p.m. at 111 Washington Ave, Albany, NY. Members of the public were able to attend the meeting by attending in person.

The following Committee Members were present at, and participated in, the meeting:

- Alan Goldberg, Board Chairperson/Committee Member
- Rich Rosen, Board/Committee Member
- Alan D Alexander, Board Treasurer/Committee Member
- Helen Brooks, Board/Committee Member
- Michael Cassidy, Board/Committee Member
- Laura Zeliger, Board/Committee Member
- Caitlin O'Brien, Chief of Staff, Albany County Legislature (Ex officio)
- Michael McLaughlin, Albany County Deputy County Executive (Ex officio)

Corporation Directors excused:

- Michael Cinquanti, Board/Committee Member

Corporation Staff Present:

- Kevin O'Connor, CEO
- Amy Thompson, CFO
- Dylan Turek, SVP
- Antionette Dukes-Hedge, Economic Development Coordinator
- Sara Paulen, Executive Assistant

Also present at the meeting:

- Thomas Owens, Esq.
- Geoff Reddick, Baker Public Relations
- Mike DeMasi Reporter, Albany Business Review
- Steve Hughes Reporter, Times Union
- Josh Frederick, Jackson Demolition
- Mike Kelly, Jackson Demolition
- Mark Curan, Jackon Demolition
- Ashley Cusiquanci, Reporter, CBS 6

The Directors called the meeting to order at 2:02 p.m.

- 1. The first order of business, Mr. Goldberg called the Corporation's Board of Directors meeting to order. Then Mr. Goldberg made a roll call and confirmed there was a quorum.
- 2. Next order of business was the <u>Approval of Minutes</u> from January 22, 2025. After discussion upon a motion made by Mr. Rosen to approve the Meeting Minutes, seconded by Mr. Cassidy, the Minutes were approved pursuant to a unanimous vote.
- 3. The next order of business was the Corporation's <u>CFO Report.</u> There was no report.

ADVANCE ALBANY COUNTY ALLIANCE LOCAL DEVELOPMENT CORPORATION BOARD OF DIRECTORS

2/25/2025 MEETING MINUTES

- 4. <u>Next Order of business Corporation's CEO Report</u>. Mr. O'Connor presented an update on the Albany County Pine Hills Land Authority (ACPHLA) closing and disposition. The Corporation provides services to, and is paid by the ACPHLA pursuant to a management agreement. The ACPHLA is expected to close on the property on or about March 10, 2025.
- 5. Next order of business was Other Business. The Corporation's CEO briefed the Board on the RFP for Construction Management and Demolition Services for the Central Warehouse (AACA RFP #2402) which was publicly advertised in October 2024. The RFP sought proposals based on a set of five (5) criteria that were enumerated in the RFP documents. The Board was briefed that seven proposals were received by the Corporation in response to the publicly advertised RFP (TU, Corporation website, etc.), of which three proposals were judged to be complete. Those three bidders were granted an oral interview. The review of the proposals, including each of the oral interviews, was conducted by a Review Committee consisting of 8 individuals including the Corporation's CEO and SVP (D. Turek), two NYS ESD members, two Albany County staff members, and two independent engineering consultants. The Review Committee reviewed, analyzed, and scored each of the three complete proposals against the stated evaluation criteria contained in the RFP. It was noted that a major concern of the Corporation related to this work was presence of an adjoining rail line, the past occurrences in which falling debris from the Building had already damaged the rail line resulting in shutting down rail service for a period, and that this was among the reasons why cost was not the only factor used in the Corporation's RFP evaluation criteria. Following this brief to the Board, Mr. Owens presented and reviewed the contents of Corporation Resolution 2025-02-01, which was in each Board member's meeting materials along with a summary memo from the CEO.
- 6. Next order of business was Executive Session. Upon a motion made by Mr. Cassidy to enter the Executive Session for the purposes of (i) matters leading to the appointment of a particular corporation related to the potential award for the Central Warehouse RFP, seconded by Mr. Alexander, the motion was approved pursuant to a unanimous vote. During Executive Session, the Board discussed the evaluation criteria contained in the RFP, noted that the evaluation criteria had been present and unchanged since the RFP issuance, and that the analysis/scoring of the responses by the Review Committee was based on such criteria. The Board asked Dylan Turek about the evaluation criteria, and Mr. Turek discussed each of the evaluation criteria with the Board. The Board asked about, and Mr. Turek reviewed the scoring results for each of the three responders which were evaluated and graded. Discussion was also focused on the extreme concern by the Corporation staff about the immediately adjacent Amtrak rail line and the significant potential cost (and potential liability) to the Corporation should any negative impact occur to the rail line. Discussion was also had about the need to coordinate demolition activities with Amtrack, and the desirability of engaging a contractor with experience in this regard. The staff noted the highest scoring responder had more experience working near railroad tracks, and was more familiar with the safety and work requirements of railroad companies. It was felt that the highest scoring responder provided better answers and more thoughtful responses during the interview process(with other bidders providing much more cursory and conclusory answers) with respect to its ability/experience to conduct its operations in a manner which would not expose the

ADVANCE ALBANY COUNTY ALLIANCE LOCAL DEVELOPMENT CORPORATION BOARD OF DIRECTORS

2/25/2025 MEETING MINUTES

Corporation to such significant liability/increased costs and that the highest scoring responder was thought to be the best value for the Corporation.

7. Return to Open Session. On a motion made by Mr. Rosen and seconded by Mr. Cassidy and unanimously approved, the Corporation's Board exited Executive Session. No action was taken in the Executive Session.

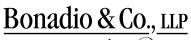
Following discussion among the Board, staff and counsel related to the approval of the recommended awardee and correction of typos, upon a motion made by Mr. Cassidy to approve Resolution 2025-02-01 seconded by Ms. Brooks, Resolution 2025-02-01 was approved pursuant to a unanimous vote of the Corporation's Board.

8. The meeting was adjourned with unanimous consent of all Board members.

Helen Brooks, Board Secretary

Board Minutes as approved by Board on March 26, 2025

Financial Statements as of December 31, 2024 and 2023 Together with Independent Auditor's Report



Accounting, Consulting & More

Bonadio & Co., LLP

Accounting, Consulting & More

INDEPENDENT AUDITOR'S REPORT

March 26, 2025

To the Board of Directors of Advance Albany County Alliance Local Development Corporation:

Opinion

We have audited the accompanying financial statements of Advance Albany County Alliance Local Development Corporation (a New York nonprofit organization), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Advance Albany County Alliance Local Development Corporation as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Advance Albany County Alliance Local Development Corporation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Advance Albany County Alliance Local Development Corporation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

(Continued)

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INDEPENDENT AUDITOR'S REPORT

(Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Advance Albany County Alliance Local Development Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Advance Albany County Alliance Local Development Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

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STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2024 AND 2023

400570		<u>2024</u>		<u>2023</u>
ASSETS				.0.
CURRENT ASSETS: Cash Certificates of deposit Accounts receivable (net of allowance for credit losses \$0) Grants receivable	\$	2,800,986 2,000,000 363,872 305,669 33,616	\$	623,804 - 90,214 - 19,899
Prepaid expenses	_	33,010) —	19,099
Total current assets	\square	5,504,143		733,917
PROPERTY AND EQUIPMENT, net		358,038		115,637
OPERATING LEASE RIGHT-OF-USE-ASSETS		253,501		320,064
TOTAL ASSETS	\$	6,115,682	\$	1,169,618
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES: Accounts payable Accrued payroll Deferred income Current portion of operating lease liability	\$	46,102 10,651 3,850,000 94,814	\$	28,706 1,966 - 94,814
Total current liabilities		4,001,567		125,486
OPERATING LEASE LIABILITY, net of current portion		158,687		225,250
TOTAL LIABILITIES		4,160,254		350,736
NET ASSETS WITHOUT DONOR RESTRICTIONS		1,955,428		818,882
TOTAL LIABILITIES AND NET ASSETS	\$	6,115,682	<u>\$</u>	1,169,618

The accompanying notes are an integral part of these statements.

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

REVENUES:		<u>2024</u>		<u>2023</u>
Contributions and grant revenue	\$	1,455,669	\$	500,000
Agency fees		1,043,375		555,737
Interest income		126,228		4,756
Rental income		35,555		47,407
Other income		-		1,956
Total revenues		2,660,827		1,109,856
EXPENSES:				
Program		1,408,051		826,584
Administrative	_	116,230	_	72,712
Total expenses		1,524,281		899,296
·				
CHANGE IN NET ASSETS		1,136,546		210,560
NET ASSETS - BEGINNING OF YEAR		818,882		608,322
NET ASSETS - END OF YEAR	 \$	1,955,428	<u>\$</u>	818,882

The accompanying notes are an integral part of these statements.

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2024

		Program Expenses		ministrative Expenses		Total
Salaries and benefits Legal and professional services STAGE grant passthrough Rent Office supplies Advertising Depreciation Sponsorship Travel Dues and subscriptions Insurance Miscellaneous Conference Filing fees Telephone	\$	$\begin{array}{r} 629,715\\ 361,964\\ 135,000\\ 90,400\\ 45,765\\ 43,418\\ 32,697\\ 19,260\\ 15,512\\ 12,789\\ 10,556\\ 6,510\\ 2,759\\ 923\\ 783\end{array}$	\$	69,968 - 15,000 10,044 5,085 4,824 3,633 2,140 1,722 1,421 1,173 723 307 103 87	\$	699,683 361,964 150,000 100,444 50,850 48,242 36,330 21,400 17,234 14,210 11,729 7,233 3,066 1,026 870
Total expenses	<u>\$</u>	1,408,051	<u>\$</u>	116,230	<u>\$</u>	<u>1,524,281</u>

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2023

		Program xpenses		inistrative openses	 Total
Salaries and benefits Legal and professional services Rent Office supplies Depreciation Sponsorship Advertising Dues and subscriptions Travel Miscellaneous Conference Insurance Filing fees Telephone	\$	405,947 172,192 88,818 39,149 25,081 22,234 18,427 14,469 13,001 10,034 8,367 7,357 1,024 484	\$	45,105 - 9,869 4,350 2,787 2,471 2,048 1,608 1,445 1,114 930 817 114 54	\$ 451,052 172,192 98,687 43,499 27,868 24,705 20,475 16,077 14,446 11,148 9,297 8,174 1,138 538
Total expenses	<u>\$</u>	826,584	<u>\$</u>	72,712	\$ 899,296
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STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

CASH FLOWS FROM OPERATING ACTIVITIES:		<u>2024</u>		2023
Change in net assets	\$	1,136,546	\$	210,560
Adjustments to reconcile change in net assets to	Ŧ	.,,	Ŧ	
net cash from operating activities:				
Depreciation		36,330		27,868
Changes in: Accounts receivable		(070 650)		(40 517)
Grants receivable		(273,658) (305,669)		(40,517)
Prepaid expenses		(303,003) (13,717)		(13,277)
Accounts payable		17,396		15,185
Accrued payroll		8,685		783
Deferred income		3,850,000		(3,951)
Net cash flows from operating activities		4,455,913		196,651
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of certificates of deposit		(2,000,000)		_
Purchase of property and equipment		(278,731)		(107,053)
Net cash flows from investing activities		(2,278,731)		(107,053)
CHANGE IN CASH		2,177,182		89,598
CASH - BEGINNING OF YEAR		623,804		534,206
		,		,
CASH - END OF YEAR	\$	2,800,986	\$	623,804
XV				

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

1. THE ORGANIZATION

Advance Albany County Alliance Local Development Corporation (the Corporation) was formed in November 2020 to relieve and reduce unemployment in Albany County (the County), promote and provide additional adult employment in the County, maintain adult job opportunities in the County, and to carry on scientific distribution of grants to qualifying small businesses in the County. Since its inception, the Corporation has substantially been supported by grants from the County.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

Use of Estimates

The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and disclosures. Actual results could differ from those estimates.

Cash

The Corporation maintains its cash in bank deposit accounts which may at times exceed federally insured limits. The Corporation has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risks on cash.

Certificates of Deposit

The Corporation maintains certificates of deposit which consist of highly liquid debt instruments purchased with an original maturity of three months or less and bearing interest of 3.75%.

Accounts Receivable

The Corporation considers accounts receivable to be fully collectible. Accordingly, no allowance for credit losses has been reflected in the financial statements as of December 31, 2024 and 2023. If in the future, management determines that amounts may be uncollectible, an allowance will be established, and operations will be changed when that determination is made. Accounts for which no payments have been received for several months are considered delinquent and customary collection efforts are begun. After all collection efforts are exhausted the account is written off.

Property and Equipment

All acquisitions of property and equipment that materially prolong the useful lives of assets costing over \$1,000 are capitalized. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method.

Financial Reporting

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The Corporation's net assets are classified as with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When donor restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as releases from restriction.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial Reporting (Continued)

The Corporation reports its activities and the related net assets using the following net asset categories:

- <u>Net Assets Without Donor Restrictions</u> Net assets without donor restrictions include funds available for use without any donor-imposed restrictions. The Board of Directors can authorize use of these funds as it desires to carry on the purpose of the Corporation according to its bylaws.
- <u>Net Assets with Donor Restrictions</u> Net assets with donor restrictions include resources that have been donated to the Corporation subject to restrictions as specified by the donor. There were no net assets with donor restrictions as of December 31, 2024 and 2023.

Revenue Recognition

Agency Fees

The Corporation maintains agency agreements to perform administrative, managerial, accounting, marketing, compliance, and project development services for the following organizations:

- Albany County Business Development Corporation
- Albany County Pine Hills Land Authority
- Albany County Capital Resource Corporation
- Albany County Industrial Development Agency

The performance obligation is met, and revenue is recognized, when applicable services are performed. The Corporation's transaction price is stated in the annual agency agreement contracted with each organization, and is developed based on the costs of staffing, office equipment, utilities, phone, and computer networking.

Accounts receivable related to agency fees were as follows at December 31:

	<u>2024</u>	<u>2023</u>	<u>2022</u>
\$	363,872	\$ 90,214	\$ 49,697

Rental Income

The Corporation determines if an arrangement is a lease at inception. The Corporation reassesses the determination of whether an arrangement is a lease if the terms and conditions of the contract are changed.

The Corporation recognizes revenue in accordance with the lease agreement. Variable lease payments are generally immaterial and consist of items such as late fees, which are charged to tenants in certain circumstances. The Corporation recognizes variable lease payments as revenue in the period incurred. The Corporation elected for all classes of underlying assets to not separate the lease and non-lease components of a contract and to account for as a single lease component. Non-lease components are generally immaterial and consist of items such as late fees. The single lease component is accounted for under ASC 842.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions and Grant Revenue

Contributions are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restriction and reported in the statement of activities as net assets released from donor restrictions. Donor restricted contributions whose restrictions are met within the same year as received are reflected as contributions without donor restrictions in the accompanying financial statements.

Deferred revenue arises when resources are received by the Corporation before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both recognition criteria are met, or when the Corporation has legal claim to the resources, the liability for deferred revenue is removed and recognized as revenue.

Functional Allocation of Expenses

The costs of providing various programs and supporting services have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain costs, such as salaries and benefits have been allocated amongst the programs and supporting services benefited based on hours spent.

Leases (As Lessee)

In evaluating contracts to determine if they qualify as a lease, the Corporation considers factors such as if the Corporation obtained substantially all of the rights to the underlying asset through exclusivity, if it can direct the use of the asset by making decisions about how and for what purpose the asset will be used and if the lessor has substantive substitution rights. This evaluation may require significant judgment.

Right-of-use assets (ROU) represent the Corporation's right to use an underlying asset for the lease term and lease liabilities represent an obligation to make lease payments arising from the lease. Lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. The lease may include renewal and termination options, which are included in the lease term when the Corporation is reasonably certain to exercise these options.

For all underlying classes of assets, the Corporation has elected to not recognize ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less at lease commencement and do not include an option to purchase the underlying asset that the Company is reasonably certain to exercise. The Corporation recognizes fixed short-term lease cost on a straight-line basis over the lease term and variable lease cost in the period in which the obligation is incurred.

The Corporation elected for all classes of underlying assets, to use the risk-free rate as the discount rate if the implicit rate in the lease contract is not readily determinable.

The Corporation elected for all classes of underlying assets to not separate the lease and non-lease components of a contract and to account for as a single lease component.

Income Tax Status

The Corporation is a non-profit organization generally exempt from federal income taxes under Section 501(c)(4) of the Internal Revenue Code. The Corporation has been classified as a publicly supported organization that is not a private foundation.

Reclassifications

Certain reclassifications of revenue have been made to the 2023 financial statements to conform to the current year presentation.

3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

At December 31, the Corporation has the following financial assets available to meet cash needs for general expenditure within one year of the statement of financial position date:

	<u>2024</u> <u>202</u>	3
Cash	\$2,800,986 \$ 623	,804
Certificates of deposit	2,000,000	
Accounts receivable, net	<u> </u>	,214
	<u>\$5,164,858</u> <u>\$ 714</u>	,018

The Corporation's ability to meet its cash needs is highly dependent on timely receipt of contributions, which are primarily due from its granting sources and agency fees. The Corporation has designed procedures to collect from these payers as quickly as possible. As part of the Corporation's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the Corporation could also manage vendor relationships to extend payment terms where possible.

4. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of December 31:

	<u>2024</u>	<u>2023</u>
Buildings	\$ 251,913	\$ -
Computer software	48,000	48,000
Office furniture and equipment	53,574	47,078
Computer equipment	60,399	40,077
Capital improvements	25,433	25,433
Less: Accumulated depreciation	 (81,281)	 (44,951)
	\$ 358,038	\$ 115,637

Depreciation expense for the years ended December 31, 2024 and 2023 was \$36,330 and \$27,868, respectively.

5. RENTAL INCOME

The Corporation sub-leases a portion of their office space to an unrelated tenant and has entered into an operating lease for five years with that tenant. Rental income for the years ended December 31, 2024 and 2023 was \$35,555 and \$47,407, respectively. The Corporation has determined that the office space is predominant in this contract and is accounting for the office component as an operating lease under ASC 842. As a result, the Corporation has presented all rental income on the same line item in the statements of activities. As of October 4, 2024, this lease agreement was terminated by both parties.

6. LEASES

The Corporation leases its office space. The lease is an operating lease and expires in October 2027. The operating lease liability was determined using a remaining lease term of 3 years at a discount rate of 4.27%. The components of total lease cost for the year ended December 31 are as follows:

	<u>2024</u>	2023
Operating lease expense	\$ 94,814	\$ 94,814

Maturities of operating lease liabilities as of December 31, 2024 are as follows:

2025	\$ 94,814
2026	94,814
2027	<u> </u>
Total lease payments	268,639
Less: Interest	(15,138)
Total present value of lease liability	253,501
Less: Current Portion	(94,814)
	<u>\$ 158,687</u>

Cash paid for amounts included in the measurement of operating lease liabilities totaled \$100,444 and \$98,687 for 2024 and 2023, respectively.

7. SUBSEQUENT EVENTS

During January 2025, the Corporation purchased a building for approximately \$65,000 that is expected to be demolished at an additional cost of approximately \$14,000,000. The Corporation is expected to receive approximately \$13,000,000 in additional grants to be used towards this commitment.

The Corporation has evaluated events through March 26, 2025, which is the date the financial statements were available to be issued.

March 26, 2025

To the Board of Directors of Advance Albany County Alliance Local Development Corporation:

REQUIRED COMMUNICATIONS

Dear Board Members:

We have audited the financial statements of Advance Albany County Alliance Local Development Corporation (the Corporation) for the year ended December 31, 2024, and have issued our report thereon dated March 26, 2025 Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated November 18, 2024. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Corporation are described in Note 2 to the financial statements. We noted no transactions entered into by the Corporation during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

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The Board of Directors Advance Albany County Alliance Local Development Corporation Page 2

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

The most sensitive estimates affecting the financial statements were as follows:

- The allocation of costs by program or function
- Allowance for credit losses

We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the financial statements were outlined in Note 3, which details the Corporation's liquidity and availability of financial assets.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management.

There were no corrected or uncorrected misstatements identified as a result of our audit procedures.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated as of the date of this letter.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Corporation's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

The Board of Directors Advance Albany County Alliance Local Development Corporation Page 3

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Corporation's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the Board of Directors and management of Advance Albany County Alliance Local Development Corporation and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

BONADIO & CO., LLP

March 26, 2025

Kevin O'Connor, CEO Advance Albany County Alliance Local Development Corporation 112 State Street Albany, NY 12207

Dear Kevin:

Public Authorities, which are authorized under the Not-for-Profit Corporation Law fall under the Public Authorities Accountability Act (PAAA) and Public Authorities Reform Act (PARA) definition if they are affiliated with, sponsored by, or created by a municipal government.

One of the specific requirements of the PAL is Section 2925, subdivision 6 that indicates:

"Each corporation shall annually prepare and approve an investment report which shall include the investment guidelines, as specified in subdivision three of this section, amendments to such guidelines since the last investment report, an explanation of the investment guidelines and amendments, the results of the annual independent audit, the investment income record of the corporation and a list of the total fees, commissions, or other charges paid to each investment banker, broker, dealer, agent, dealer and adviser rendering investment associated services to the corporation since the last investment report. Such investment report may be a part of any other annual report that the corporation is required to make."

In discussions with the ABO, they have indicated that the annual financial statement audit does not satisfy the requirement above. Furthermore, the requirement extends to not only investments in the conventional sense, but all funds available for deposit in the organization, except for traditional checking and savings type deposits, or trustee directed investments in association with bond issuances. Certificates of deposits would qualify as investments under the regulations.

The complexity of the audit is based primarily on the nature of the organization's investments. Organizations with certificates of deposit or other non-complex investments may be able satisfy the requirements by having an agreed-upon procedures review of its investment policy performed to ensure that the organization is in compliance with said policy.

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Advance Albany County Alliance Local Development Corporation Page 2

Since the Advance Albany County Alliance Local Development Corporation does not have investments that meet the criteria as defined above, there is no audit requirement for December 31, 2024.

Very truly yours,

BONADIO & CO.,

March 26, 2025

To the Board of Directors of Advance Albany County Alliance Local Development Corporation:

INTERNAL CONTROL MATTERS

In planning and performing our audit of the financial statements of Advance Albany County Alliance Local Development Corporation (the Organization) as of and for the year ended December 31, 2024 in accordance with auditing standards generally accepted in the United States of America, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

This communication is intended solely for the information and use of management, the Board of Directors, and others within the Organization, and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

BONADIO & CO., LLP

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Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Governance Information (Authority-Related)

Question		Response	URL (if Applicable)
1.	Has the Authority prepared its annual report on operations and accomplishments for the reporting period as required by section 2800 of PAL?	Yes	https://www.advancealbanycounty.com/about/meetings/
2.	As required by section 2800(9) of PAL, did the Authority prepare an assessment of the effectiveness of its internal controls?	Yes	https://www.advancealbanycounty.com/about/meetings/
<u>.</u> 3	Has the lead audit partner for the independent audit firm changed in the last five years in accordance with section 2802(4) of PAL?	Yes	N/A
4.	Does the independent auditor provide non-audit services to the Authority?	No	N/A
ы.	Does the Authority have an organization chart?	Yes	https://www.advancealbanycounty.com/about/meetings/
6.	Are any Authority staff also employed by another government agency?	Yes	Albany County
7.	Has the Authority posted their mission statement to their website?	Yes	https://www.advancealbanycounty.com/about/meetings/
8.	Has the Authority's mission statement been revised and adopted during the reporting period?	Yes	N/A
9.	Attach the Authority's measurement report, as required by section 2824-a of PAL and provide the URL.		https://www.advancealbanycounty.com/about/meetings/



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Governance Information (Board-Related)

Question		Response	URL (IT Applicable)
- -	Has the Board established a Governance Committee in accordance with Section 2824(7) of PAL?	Yes	N/A
2.	Has the Board established an Audit Committee in accordance with Section 2824(4) of PAL?	Yes	N/A
<u>з</u>	Has the Board established a Finance Committee in accordance with Section 2824(8) of PAL?	Yes	N/A
4.	Provide a URL link where a list of Board committees can be found (including the name of the committee and the date established):		https://www.advancealbanycounty.com/about/meetings/
5 .	Does the majority of the Board meet the independence requirements of Section 2825(2) of PAL?	Yes	N/A
6.	Provide a URL link to the minutes of the Board and committee meetings held during the covered fiscal year		https://www.advancealbanycounty.com/about/meetings/
7.	Has the Board adopted bylaws and made them available to Board members and staff?	Yes	https://www.advancealbanycounty.com/about/meetings/
8.	Has the Board adopted a code of ethics for Board members and staff?	Yes	https://www.advancealbanycounty.com/about/meetings/
9.	Does the Board review and monitor the Authority's implementation of financial and management controls?	Yes	N/A
10.	Does the Board execute direct oversight of the CEO and management in accordance with Section 2824(1) of PAL?	Yes	N/A
11.	Has the Board adopted policies for the following in accordance with Section 2824(1) of PAL?		
	Salary and Compensation	Yes	N/A
	Time and Attendance	Yes	N/A
	Whistleblower Protection	Yes	N/A
	Defense and Indemnification of Board Members	Yes	N/A
12.	Has the Board adopted a policy prohibiting the extension of credit to Board members and staff in accordance with Section 2824(5) of PAL?	Yes	N/A
13.	Are the Authority's Board members, officers, and staff required to submit financial disclosure forms in accordance with Section 2825(3) of PAL?	Yes	N/A
14.	Was a performance evaluation of the board completed?	Yes	N/A
15.	Was compensation paid by the Authority made in accordance with employee or union contracts?	Yes	N/A
16.	Has the board adopted a conditional/additional compensation policy governing all employees?	No	



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Board of Directors Listing

Name	Alexander, Alan	Nominated By	Local
Chair of the Board	No	Appointed By	Local
If yes, Chair Designated by		Confirmed by Senate?	No
Term Start Date	12/1/2020	Has the Board Member/Designee	Yes
		Signed the Acknowledgement of	
		Fiduciary Duty?	
Term Expiration Date	12/31/2024	Complied with Training	Yes
		Requirement of Section 2824?	
Title		Does the Board Member/Designee	No
		also Hold an Elected or Appointed	
		State Government Position?	
Has the Board Member Appointed		Does the Board Member/Designee	No
a Designee?		also Hold an Elected or Appointed	
		Municipal Government Position?	
Designee Name		Ex-Officio	

Name

Designee Name		a Designee?	Has the Board Member Appointed			Title		Term Expiration Date			Term Start Date	If yes, Chair Designated by	Chair of the Board	Name
								12/31/2026			1/31/2024		No	Brooks, Helen
Ex-Officio	Municipal Government Position?	also Hold an Elected or Appointed	Does the Board Member/Designee	State Government Position?	also Hold an Elected or Appointed	Does the Board Member/Designee	Requirement of Section 2824?	Complied with Training	Fiduciary Duty?	Signed the Acknowledgement of	Has the Board Member/Designee	Confirmed by Senate?	Appointed By	Nominated By
			No			No		Yes			Yes	No	Local	Local



Fiscal Year Ending: 12/31/2024

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Name	Cassidy, Michael	Nominated By	Local
Chair of the Board	No	Appointed By	Local
If yes, Chair Designated by		Confirmed by Senate?	No
Term Start Date	6/30/2024	Has the Board Member/Designee	Yes
		Signed the Acknowledgement of	
		Fiduciary Duty?	
Term Expiration Date	12/31/2026	Complied with Training	Yes
		Requirement of Section 2824?	
Title		Does the Board Member/Designee	No
		also Hold an Elected or Appointed	
		State Government Position?	
Has the Board Member Appointed		Does the Board Member/Designee	No
a Designee?		also Hold an Elected or Appointed	
		Municipal Government Position?	
Designee Name		Ex-Officio	

Name	Cinquanti, Michael	Nominated By	Local
Chair of the Board	No	Appointed By	Local
If yes, Chair Designated by		Confirmed by Senate?	No
Term Start Date	6/13/2022	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	12/31/2024	Complied with Training Requirement of Section 2824?	Yes
Title		jnee nted	No
Has the Board Member Appointed a Designee?		ignee binted ion?	No
Designee Name		Ex-Officio	



Fiscal Year Ending: 12/31/2024

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Designed Name		a Designee?	Has the Board Member Appointed No			Title Ex-(Term Expiration Date Ex-(Term Start Date 1/15	If yes, Chair Designated by	Chair of the Board No	Name Cun
						Ex-Officio		Ex-Officio			1/15/2024			Cunningham, Joanne
Ex-Officio	Municipal Government Position?	also Hold an Elected or Appointed	Does the Board Member/Designee	State Government Position?	also Hold an Elected or Appointed	Does the Board Member/Designee	Requirement of Section 2824?	Complied with Training	Fiduciary Duty?	Signed the Acknowledgement of	Has the Board Member/Designee	Confirmed by Senate?	Appointed By	Nominated By
Yes			Yes			No		Yes			Yes	No	Ex-Officio	Ex-Officio

Name	Goldberg, Alan	Nominated By	Local
Chair of the Board	Yes	Appointed By	Local
If yes, Chair Designated by	Local	Confirmed by Senate?	No
Term Start Date	12/1/2020	Has the Board Member/Designee	Yes
		Signed the Acknowledgement of Fiduciary Duty?	
Term Expiration Date	12/31/2024	Complied with Training	Yes
		Requirement of Section 2824?	
Title		Does the Board Member/Designee	No
		also Hold an Elected or Appointed	
		State Government Position?	
Has the Board Member Appointed		Does the Board Member/Designee	No
a Designee?		also Hold an Elected or Appointed	
		Municipal Government Position?	
Designee Name		Ex-Officio	



Fiscal Year Ending: 12/31/2024

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Name Chair of the Board If ves, Chair Designated by	McCoy, Daniel No	Nominated By Appointed By Confirmed by Senate?	Ex-Officio Ex-Officio No
If yes, Chair Designated by		Confirmed by Senate?	No
Term Start Date	1/15/2021	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Ex-Officio	Complied with Training Requirement of Section 2824?	Yes
Title	Ex-Officio	Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?	No	Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	Yes
Designee Name		Ex-Officio	Yes

Name	Rosen, Rich	Nominated By	Local
Chair of the Board	No	Appointed By	Local
If yes, Chair Designated by		Confirmed by Senate?	No
Term Start Date	1/15/2021	Has the Board Member/Designee	Yes
		Signed the Acknowledgement of	
Term Expiration Date	12/31/2024	Complied with Training	Yes
		Requirement of Section 2824?	
Title		Does the Board Member/Designee	No
		also Hold an Elected or Appointed	
		State Government Position?	
Has the Board Member Appointed		Does the Board Member/Designee	No
a Designee?		also Hold an Elected or Appointed	
		Municipal Government Position?	
Designee Name		Ex-Officio	



Fiscal Year Ending: 12/31/2024

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Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Name Chair of the Board If yes, Chair Designated by Term Start Date Term Expiration Date Title	Zeliger, Laura No 6/30/2024 12/31/2026	Nominated By Appointed By Confirmed by Senate? Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty? Complied with Training Requirement of Section 2824? Does the Board Member/Designee also Hold an Elected or Appointed	Local No Yes Yes No
Term Expiration Date	12/31/2026	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

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Name	Title	Group	Department/ Subsidiary	Union Name	Bargaining Unit	Full Time/ Exempt Base Part Time Salar Salar	Exemp	t Base Annualized Salary	Actual salary paid to the Individual	Overtime paid by Authority	PerformanceExtra Pay Bonus		Other Tot Compensati Cor on/Allowanc ion es/Adjustme by nts Aut	Total I Compensat a ion paid a by e Authority p	Other Total Individual If y Compensati Compensat also paid by the on/Allowanc ion paid another pay es/Adjustme by entity to ma nts Authority perform the Sta Authority gov	If yes, Is the payment made by a made by a State or State or local governme
Besch, Clayton	Project Manager Site Development	Professional				FΤ	Yes	\$100,000.00	\$58,846.25	\$0.00	\$0.00	\$0.00	\$0.00	\$58,846.25	No	:
Catalano, KevinSenior Vice President au Director of	Senior Vice President and Director of	Executive				FT	Yes	\$121,711.19	\$121,711.19 \$121,711.19	\$0.00	\$0.00	\$0.00		\$0.00	No	
Crisafulli,	Receptionist	Administrative				FΤ	Yes	\$56,000.00	\$26,276.99	\$0.00	\$0.00	\$0.00	\$0.00	\$26,276.99	No	
Dukes-Hedge, Antionette	Economic Development Coordinator	Administrative and Clerical				FT	Yes	\$63,978.34	4 \$63,978.34	\$0.00	\$0.00	\$0.00	\$0.00	\$63,978.34	No	
Hulett, Adrianna	Accounting Assisant	Administrative and Clerical				FΤ	Yes	\$63,000.00	0 \$14,538.48	\$0.00	\$0.00	\$0.00	\$0.00	\$14,538.48	No	
McHugh, Rosemary	Economic Development Coordinator	Administrative and Clerical				FT	Yes	\$62,000.00	324,879.65	5 \$0.00	\$0.00	\$0.00	\$0.00	\$24,879.65	No	
O'Connor, Kevin	Chief Executive Executive	Executive				РТ	Yes	\$54,388.02	2 \$54,388.02	2 \$0.00	\$0.00	\$0.00	\$0.00	\$54,388.02	YesYes	'es
Paulsen, Sara	Executive Assistant	Administrative and Clerical				FΤ	Yes	\$65,000.00	0 \$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,000.00	No	
Stryker, Naomi	Receptionist	Administrative and Clerical				FT	Yes	\$52,000.00	0 \$17,310.91	1 \$0.00	\$0.00	\$0.00	\$0.00	\$17,310.91	No	
Testo, Corinna	Administrative Assistant	Administrative and Clerical				FT	Yes	\$60,000.00	3 \$16,153.90	\$0.00	\$0.00	\$0.00	\$0.00	\$16,153.90	No	
Thompson, Amy	ancial	Executive				FΤ	Yes	\$106,064.56	\$106,064.56	00.0\$	\$0.00	\$0.00	\$0.00	\$0.00\$106,064.56	No	
Turek, Dylan	Senior VP of Development	Professional				FT	Yes	\$110,000.00	3 \$56,269.24	4 \$0.00	\$0.00	\$0.00	\$0.00	\$56,269.24	No	

PARIS Public Authorities Reporting Information System

Annual Report for Advance Albany County Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Benefit Information

With the Authority after those individuals left the Authority?	During the fiscal year, did the Authority continue to pay for any of the above mentioned benefits for former staff or individuals affiliated	
	No	

Board Members

Name	Title	Severance	Payment	Club	Use of	Personal	Auto	Transportation	Housing	Spousal /	Tuition	Multi-Year	None of	Other
			for		Corporate	Loans			Allowance	Dependent	nce	Employment	these	
			Unused	ships	Credit					Life			Benefits	
			Leave		Cards					Insurance				
Alexander,	Board of												×	
Alan	Directors													
Brooks,	Board of												×	
Helen	Directors													
Cassidy,	Board of												×	
Michael	Directors													
Cinquanti,	Board of												×	
Michael	Directors													
	Board of												×	
Cunningham,	Directors													
Joanne														
Goldberg,	Board of												×	
Alan	Directors													
McCoy,	Board of												×	
Daniel	Directors													
Rosen, Rich	Board of												×	
	Directors													
Zeliger,	Board of												×	
Laura	Directors													

<u>Staff</u>



Fiscal Year Ending: 12/31/2024

Developm	of	Turek, Dylan Senior VP	Amy Financial		Lending	Comm	Director of	and	President	Kevin Vice	Catalano, Senior			Package	Name Title Severance
		×		×							×	Leave	Unused	ge for	
													ships	Member-	Club
				×								Cards	Credit	Corporate	Use of
														Loans	Personal
															Auto
															Transportation
															Housing
												Insurance	Life	Dependent	Spousal / Tuition Multi-Year
														Assistance	Tuition
														Employment	Multi-Year
													Benefits	these	None of
		_		_						_	_				Other

Name of Subsidiary/Component Unit Termination Date Reason for Termination Proof of Terminatio	Request Delete Subsidiaries/Component Units	Name of Subsidiary/Component Unit Establishment Date Purpose of Subsidiary/Component Unit	Request Add Subsidiaries/Component Units	Name of Subsidiary/Component Unit Status Requested Changes	Request Subsidiary/Component Unit Change	Name of Subsidiary/Component Unit Status	Are there other subsidiaries or component units of the Authority that are active, not included in the PARIS reports submitted by this No Authority and not independently filing reports in PARIS?	Is the list of subsidiaries, as assembled by the Office of the State Comptroller, correct?	Subsidiary/Component Unit Verification	Fiscal Year Ending: 12/31/2024 Certified Date: N/A	ite:	
Proof of Termination Document Name		sidiary/Component Unit								e: N/A	03/25/2025	

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			Amount
Assets			
Current Assets			
	Cash and cash equivalents		\$4,800,986.00
	Investments		\$0.00
	Receivables, net		\$669,541.00
	Other assets		\$33,616.00
	Total current assets		\$5,504,143.00
Noncurrent Assets			
	Restricted cash and investments		\$0.00
	Long-term receivables, net		\$0.00
	Other assets		\$253,501.00
	Capital Assets		
		Land and other nondepreciable property	\$0.00
		Buildings and equipment	\$439,319.00
		Infrastructure	\$0.00
		Accumulated depreciation	\$81,281.00
		Net Capital Assets	\$358,038.00
	Total noncurrent assets		\$611,539.00
Total assets			\$6,115,682.00
Liabilities			
Current Liabilities			
	Accounts payable		\$46,102.00
	Pension contribution payable		00.0\$
	Other post-employment benefits		\$0.00
	Accrued liabilities		\$10,651.00
	Deferred revenues		00.000,058,5\$
	Bonds and notes payable		\$0.00
	Other long-term obligations due within one		\$94,814.00
	Total current liabilities		\$4,001,567.00
Name and the link of the			

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

PARIS ublic Authorities Reporting Information System

Annual Report for Advance Albany County Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

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	Other operating revenues	\$0.00
	Total operating revenue	\$1,078,930.00
Operating Expenses		
	Salaries and wages	\$564,887.00
	Other employee benefits	\$134,796.00
	Professional services contracts	\$361,964.00
	Supplies and materials	\$50,850.00
	Depreciation and amortization	\$36,330.00
	Other operating expenses	\$225,454.00
	Total operating expenses	\$1,374,281.00
Operating income (loss)		(\$295,351.00)
Nonoperating Revenues		
	Investment earnings	\$126,228.00
	State subsidies/grants	\$0.00
	Federal subsidies/grants	\$0.00
	Municipal subsidies/grants	\$1,455,669.00
	Public authority subsidies)

\$1,955,428.00	Total net assets	
\$1,955,428.00	Unrestricted	
	Restricted	
	Invested in capital assets, net of related debt	
		Net Assets
		Net Asset (Deficit)
\$4,160,254.00		Total liabilities
\$158,687.00	Total noncurrent liabilities	
\$0.00	Other long-term obligations	
\$158,687.00	Long term leases	
	Bonds and notes payable	
	Other post-employment benefits	
	Pension contribution payable	

Fiscal Year Ending: 12/31/2024



Fiscal Year Ending: 12/31/2024

Other nonoperating revenuesConter nonoperating revenuesConter nonoperating revenuesConter nonoperating revenueStatistic nonoperating chargesImage: Section 1 (Section 1)Image: Section 1)Image: Section 1)Section 1)Section 1)Section 1)Image: Section 1Section 1)Image: Section 1)Image: Section 1)Section 1)Section 1)Image: Section 1Section 1)Section 1)Section 1)Section 1)Section 1)Image: Section 1Section 1)Section 1)Section 1)Section 1)Section 1)Image: Section 2Section 1)Section 1)Section 1)Section 1)Section 1)Image: Section 2Section 2)Section 2)Section 2)Section 2)Section 2)Image: Section 2Section 2)Section 2)Section 2)Section 2)Section 2)Image: Section 2)Section 2)Section 2)Section 2)Section 2)Image	Net assets (deficit) at end of year		\$1,955,428.00
Other nonoperating revenues Total nonoperating revenues Total nonoperating revenue \$1,581 ses Interest and other financing charges Interest and other financing charges Subsidies to other public authorities Subsidies to	Other net assets changes		\$0.00
Other nonoperating revenues Crear nonoperating revenues Subsidies routhon the financing charges Interest and other financing charges Interest and other financing charges Subsidies to other public authorities Subsidie	year		
Other nonoperating revenuesOther nonoperating revenuesSecTotal nonoperating revenue\$1,581sesInterest and other financing chargesInterest and other financing chargesInterest and other public authoritiesInterest and other public authoritiesSubsidies to other public authoritiesInterest and donationsInterest and donationsS150Other nonoperating expensesInterest and nonoperating expensesS150S150Income (loss) before contributionsIncome (loss) before contributionsS150S1736Subsidies to the public authoritiesIntome (loss) before contributionsS1736Income (loss) before contributionsIntome (loss) before contributionsS1736Subsidies to the public authoritiesS1736S1736Income (loss) before contributionsIntome (loss) before contributionsS1736Income (loss) before contributionsIntome (loss) before contributionsIntome (loss) before contributionsIncome (loss) before contributionsIntome (loss) character (loss) charac	Net assets (deficit) beginning of		\$818,882.00
Other nonoperating revenuesComer nonoperating revenuesStatissesInterest and other financing chargesInterest and other financing chargesSubsidies to other public authoritiesSubsidies to other public authoritiesSubsidies to other public authoritiesSubsidiesSubsidiesGrants and donationsMethod StatisSubsidiesSubsidiesTotal nonoperating expensesSubsidiesSubsidiesSubsidiesIncome (loss) before contributionsIncome (loss) before contributionsSubsidiesSubsidiesIncome (loss) before contributionsIncome (loss) before contributionsSubsidiesSubsidiesIncome (loss) before contributionsIncome (loss) before contributionsIncome (loss) before contributionsIncome (loss) before contributions	Change in net assets		\$1,136,546.00
Other nonoperating revenuesCome nonoperating revenuesSection (Section (Sectio	Capital contributions		\$0.00
Other nonoperating revenuesCommon Comperating revenuesCommon Common Commo	Income (loss) before contri	ibutions	\$1,136,546.00
Other nonoperating revenuesCommentTotal nonoperating revenueTotal nonoperating revenue\$1,581Interest and other financing chargesInterest and other public authoritiesInterest and other public authoritiesSubsidies to other public authoritiesInterest and donationsInterest and other public authoritiesGrants and donationsInterest and other public authoritiesInterest and other public authoritiesOther nonoperating expensesInterest and other public authorities\$150	Total nonoperating expens	Ses	\$150,000.00
Other nonoperating revenues Interest and other financing charges \$1,581 Interest and other financing charges Interest and other public authorities \$1,581 Subsidies to other public authorities Interest and donations \$150	Other nonoperating expense	ses	\$0.00
Other nonoperating revenues Interest and other financing charges \$1,581 Subsidies to other public authorities Interest and other financing charges \$1,581	Grants and donations		\$150,000.00
Other nonoperating revenues Total nonoperating revenue \$1,581,8 Interest and other financing charges Interest and other financing charges	Subsidies to other public a	authorities	\$0.00
Other nonoperating revenues \$1,581,8 Total nonoperating revenue \$1,581,8	Interest and other financing	g charges	\$0.00
\$1,581,4	Nonoperating Expenses		
	Total nonoperating revenue	IE IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	\$1,581,897.00
	Other nonoperating revenues	ues	\$0.00



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Current Debt

Question	on	Response
1	Did the Authority have any outstanding debt, including conduit debt, at any point during the reporting period?	No
2.	If yes, has the Authority issued any debt during the reporting period?	

New Debt Issuances



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Schedule of Authority Debt

Type of Debt			Statutory Authorization(\$)	Outstanding Start of Fiscal New Debt Issuances(\$) Debt Retired (\$)	New Debt Issuances(\$)	Outstanding End of Fiscal
				Year(\$)		Year(\$)
State Obligation	State Guaranteed					
State Obligation	State Supported					
State Obligation	State Contingent Obligation					
State Obligation	State Moral Obligation					
Other State-Funded	Other State-Funded					
Authority Debt - General	Authority Debt - General					
Obligation	Obligation					
Authority Debt - Revenue	Authority Debt - Revenue					
Authority Debt - Other	Authority Debt - Other					
Conduit		Conduit Debt				
Conduit		Conduit Debt - Pilot				
TOTALS						



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Real Property Acquisition/Disposal List

autnority management?		Country	Province/Region	Plus4	Postal Code		City	Address Line2		First Name	 Organization	Lease Period (months)	Lease Rate(\$/square foot)	Market Rate(\$/square foot)	Lease Data (If Applicable)		Transaction Date	If Other, Explain	Transaction Type	-		Estimated Fair Market Value			Province/Region	Plus4	Postal Code			Address Line1
	No	United States			12207	NY	ALBANY		135 S Pearl St		AACA Holdings					\$251,913.19	12/19/2024		ACQUISITION		Appraisal	\$500,000.00	Commercial Building	USA			12207	NY	ALBANY	106 South Pearl St

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Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Personal Property



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Property Documents

Question		Response	URL (If Applicable)
1.	In accordance with Section 2896(3) of PAL, the Authority is required to prepare a report at least annually	Yes	https://www.advancealbanycounty.com/about/meetings/
	of all real property of the Authority. Has this report been prepared?		
2.	Has the Authority prepared policies, procedures, or guidelines regarding the use, awarding, monitoring,	Yes	https://www.advancealbanycounty.com/about/meetings/
	and reporting of contracts for the acquisition and disposal of property?		
ω	In accordance with Section 2896(1) of PAL, has the Authority named a contracting officer who shall be	Yes	N/A
	responsible for the Authority's compliance with and enforcement of such guidelines?		



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Grant Information

	Municipal TCI of NY LLC 99 Coeymans Industrial Park Ln
Address Line2	
City	COEYMANS
State	YN
Postal Code - Plus4 12045	
Province/Region	
Country	United States
Amount of Grant Award Provided During Reporting Year \$150,000.00	
Date Grant Awarded	8/30/2024
Purpose of Grant	Purpose of Grant Equipment and Fixed Asset Acquisition
Was the Grant Expected to Result in New Jobs Being Created?	Yes
If yes, How Many Jobs Were Planned to be Created?	5
If yes, How Many Jobs Have Been Created to Date?	5



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Loan Information

This Authority has indicated that it did not have any outstanding loans during the reporting period.



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

Bond Information

This Authority has indicated that it did not have any outstanding bonds during the reporting period.



Fiscal Year Ending: 12/31/2024

Run Date: 03/25/2025 Status: UNSUBMITTED Certified Date: N/A

		d by the Comptroller General of the United States to be issued by the Authority's	4. Attach any other communication required or allowed by government auditing standards issued by the Comptroller Ge independent auditor in connection with its annual audit of the Authority's financial statements.
	Response		Question
		Attachment Included	https://www.advancealbanycounty.com/about/meetings/
		Attachments	URL (If Applicable)
	-	הפטיחווש נס חופ השחוחוץ:	ישר המעריסווע אין אייראסערער אייראסערער אייראסערערער אייראסערערערערערערערערערערערערערערערערערערע
	Response		Question
		Attacriments	окс (п Аррисаре)
		Attachmonte	LIDI (If Applicable)
	No	action with its audit of the Authority's financial statements?	2. Has the Authority's independent auditor issued a management letter to the Authority in connection with its audit of the Authority's financial statements?
	Response		Question
		Attachment Included	https://www.advancealbanycounty.com/about/meetings/
		Attachments	URL (If Applicable)
	N/A		1. Attach the independent audit of the Authority's financial statements.
	Response		Question
			Financial Documents
4	UNSUBMITTED 9 : N/A	Status: UNS Certified Date : N/A	Fiscal Year Ending: 12/31/2024
6	03/17/2025	Run Date:	Certified Financial Audit for Advance Albany County Alliance Local Development Corporation

Public Authorities Reporting Information System



Fiscal Year Ending: 12/31/2024

Run Date : 03/19/2025 Status: UNSUBMITTED Certified Date: N/A

Investment Information

Que	Question	Response	URL (If Applicable)
. <u>-</u>	Has the Authority prepared an Annual Investment Report for the reporting period as required by Section 2925	Yes	https://www.advancealbanycounty.
)		~	
2	Are the Authority's investment guidelines reviewed and approved annually?	Yes	
ω	Did the Authority have an independent audit of investments as required by Section 2925(3)(f) of PAL?	No	
.4	Has the Authority's independent auditor issued a management letter to the Authority in connection with its	No	
	annual audit of investments?		



Fiscal Year Ending: 12/31/2024

Run Date: 03/17/2025 Status: UNSUBMITTED Certified Date : N/A

Procurement Information:

Question	tion	Response	URL (If Applicable)
1.	Does the Authority have procurement guidelines?	Yes	https://www.advancealbanycounty.com/about/meetings/
2.	Are the procurement guidelines reviewed annually, amended if needed, and approved by the Board?	Yes	
3.	Does the Authority allow for exceptions to the procurement guidelines?	No	
4.	Does the Authority assign credit cards to employees for travel and/or business purchases?	Yes	
5.	Does the Authority require prospective bidders to sign a non-collusion agreement?	Yes	
6.	Does the Authority incorporate a summary of its procurement policies and prohibitions in its solicitation of	Yes	
7	Did the Authority designate a person or persons to serve as the authorized contract on a specific productment in	V ₂₂	
	accordance with Section 139-j(2)(a) of the State Finance Law, "The Procurement Lobbying Act"?		
<u>.</u> ∞	Did the Authority determine that a vendor had impermissible contact during a procurement or attempted to	No	
	influence the procurement during the reporting period, in accordance with Section 139-j(10) of the State Finance		
	Law?		
8a.	If Yes, was a record made of this impermissible contact?		
9.	Does the Authority have a process to review and investigate allegations of impermissible contact during a procurement, and to impose sanctions in instances where violations have occurred, in accordance with Section 130.100 of the State Einance I aw?	Yes	



Fiscal Year Ending: 12/31/2024

Run Date: 03/17/2025 Status: UNSUBMITTED Certified Date : N/A

Procurement Transactions Listing:

1. Vendor Name	BST & Co CPAs LLC	Address Line1	10 British American Blvd
Type of Procurement	Financial Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	LATHAM
Award Date	2/1/2021	State	NY
End Date	1/31/2023	Postal Code	12110
Fair Market Value	\$27,270.00	Plus 4	
Amount	\$27,270.00	Province/Region	
Amount Expended For Fiscal Year	\$3,625.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	accounting services

2. Vendor Name	Baker Public Relations	Address Line1	350 Northern Blvd
Type of Procurement	Other Professional Services	Address Line2	Suite 201
Award Process	Authority Contract - Non-Competitive Bid	City	ALBANY
Award Date	8/2/2024	State	NY
End Date		Postal Code	12204
Fair Market Value	\$11,534.90	Plus 4	
Amount	\$11,534.90	Province/Region	
Amount Expended For Fiscal Year	\$11,534.90	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	Public Relations

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Procurement Report for Advance Albany County Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

3. Vendor Name	Bonadio & Co	Address Line1	6 Wembley Ct
Type of Procurement	Financial Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	ALBANY
Award Date	3/15/2023	State	NY
End Date		Postal Code	12205
Fair Market Value	\$68,375.00	Plus 4	
Amount	\$68,375.00	Province/Region	
Amount Expended For Fiscal Year	\$46,775.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	audit & tax services

4. Vendor Name	Camoin Associates	Address Line1	PO Box 3547
Type of Procurement	Consulting Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	SARATOGA SPRINGS
Award Date	3/17/2021	State	NY
End Date		Postal Code	12866
Fair Market Value	\$83,000.00	Plus 4	
Amount	\$83,000.00	Province/Region	
Amount Expended For Fiscal Year	\$21,000.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	economic impact studies

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Procurement Report for Advance Albany County Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

5. Vendor Name	Delaware Engineering, D.P.C	Address Line1	28 Madison Ave Ext
Type of Procurement	Consulting Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	ALBANY
Award Date	7/1/2023	State	YN
End Date		Postal Code	12203
Fair Market Value	\$6,500.00	Plus 4	
Amount	\$6,500.00	Province/Region	
Amount Expended For Fiscal Year	\$6,500.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	Concept Site Plan

6. Vendor Name Type of Procurement	Fusco Personnel Staffing Services	Address Line1 Address Line2	3 Lear Jet Lane
Award Process	Authority Contract - Non-Competitive Bid	City	LATHAM
Award Date	1/17/2024	State	YN
End Date		Postal Code	12110
Fair Market Value	\$5,140.58	Plus 4	
Amount	\$5,140.58	Province/Region	
Amount Expended For Fiscal Year	\$5,140.58	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	personnel services

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Procurement Report for Advance Albany County Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

7. Vendor Name	Goldman Attorneys PLLC	Address Line1	255 Washington Ave Ext
Type of Procurement	Legal Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	ALBANY
Award Date	9/9/2024	State	NY
End Date		Postal Code	12205
Fair Market Value	\$17,598.00	Plus 4	
Amount	\$17,598.00	Province/Region	
Amount Expended For Fiscal Year	\$17,598.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	legal services

	Croophorg Trauria II D	Addrose Lipe1	EA Ctato Ot
a. vendor Name		Address Linei	34 State St
Type of Procurement	Legal Services	Address Line2	6th FI
Award Process	Authority Contract - Non-Competitive Bid	City	ALBANY
Award Date	9/1/2024	State	YN
End Date		Postal Code	12207
Fair Market Value	\$25,495.00	Plus 4	
Amount	\$25,495.00	Province/Region	
Amount Expended For Fiscal Year	\$25,495.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	legal services

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Fiscal Year Ending: 12/31/2024

9. Vendor Name	Intelligent Technology Solutions, Inc	Address Line1	11786 State Rte. 9W
Type of Procurement	Technology - Consulting/Development or Support	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	WEST COXSACKIE
Award Date	3/19/2021	State	YN
End Date		Postal Code	12192
Fair Market Value	\$60,585.35	Plus 4	
Amount	\$60,585.35	Province/Region	
Amount Expended For Fiscal Year	\$17,205.06	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	IT Support

Amount Expended For \$53,450.12 Country United State	Amount \$53,450.12 Province/Region	Fair Market Value \$53,450.12 Plus 4	End Date Postal Code 12051	Award Date 2/7/2022 State NY	Award Process Authority Contract - Non-Competitive Bid City COXSACK	Type of Procurement Other Professional Services Address Line2	10. Vendor Name Mathes Public Affairs Address Line1 24 Molly W	
United States			12051	NY	COXSACKIE		24 Molly White Drive	

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Fiscal Year Ending: 12/31/2024

11. Vendor Name	National Grid	Address Line1	300 Erie Blvd
Type of Procurement	Other Professional Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	SYRACUSE
Award Date	10/14/2024	State	NY
End Date		Postal Code	13202
Fair Market Value	\$30,000.00	Plus 4	
Amount	\$30,000.00	Province/Region	
Amount Expended For Fiscal Year	\$30,000.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	Feasibility Study

12 Vendor Name	O'Connell & Aronowitz	Address I ine1	54 State St
Type of Procurement	Legal Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	ALBANY
Award Date	8/15/2024	State	NY
End Date		Postal Code	12207
Fair Market Value	\$41,166.25	Plus 4	
Amount	\$41,166.25	Province/Region	
Amount Expended For Fiscal Year	\$41,166.25	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	legal services

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Fiscal Year Ending: 12/31/2024

13. Vendor Name	Spiral Design Studio, LLC	Address Line1	135 Mohawk St
Type of Procurement	Other Professional Services	Address Line2	
Award Process	Authority Contract - Non-Competitive Bid	City	COHOES
Award Date	4/2/2021	State	NY
End Date		Postal Code	12047
Fair Market Value	\$63,594.00	Plus 4	
Amount	\$63,594.00	Province/Region	
Amount Expended For Fiscal Year	\$15,594.00	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	Website and Marketing Design

14. Vendor Name Type of Procurement	Thomas Owens, Esq Legal Services	Address Line1 Address Line2	PO Box 307
Award Process	Authority Contract - Non-Competitive Bid	City	SLINGERLANDS
Award Date	1/11/2021	State	NY NY
End Date		Postal Code	12159
Fair Market Value	\$183,013.26	Plus 4	
Amount	\$183,013.26	Province/Region	
Amount Expended For Fiscal Year	\$134,088.26	Country	United States
Explain why the Fair Market Value is Less than the Amount		Procurement Description	legal services



	Procurement Report for Advance Albany County Alliance Local Development Corporation	
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Fiscal Year Ending: 12/31/2024

Run Date: 03/17/2025 Status: UNSUBMITTED Certified Date : N/A

RESOLUTION 2025-03-01 OF THE ADVANCE ALBANY COUNTY ALLIANCE LOCAL DEVELOPMENT AUTHORITY

WHEREAS, the Advance Albany County Alliance Local Development Corporation (the "Corporation") is a "local authority" as defined within the Public Authorities Law ("PAL") of the State of New York; and

WHEREAS, pursuant to PAL, the following reports have been presented to, reviewed by, and approved by the Corporation's Board:

- 2024 Annual Report

- 2024 Procurement Report

- 2024 Investment Report

- 2024 Independent Audit (including the 2024 Independent Audit & Audited Financial Statements)

NOW, THEREFORE BE IT RESOLVED, that the Corporation staff is authorized to file the above referenced Reports with the appropriate offices and the Public Authorities Reporting Information Systems ("PARIS"), all in accordance with section 2800 of the New York Public Authority Law, and such Reports are to be posted on the Corporation's website.

Dated: March 26, 2025

Secretary

Motion made by:

Seconded by:

Vote:

Summary Results of Confidential Evaluation of Board Performance

	Agree	Agree	Disagree	Disagree
	#	#	#	#
Board members have a shared understanding				
of the mission and purpose of the Authority.				
The policies, practices and decisions of the				
Board are always consistent with this mission.				
Board members comprehend their role and				
fiduciary responsibilities and hold themselves				
and each other to these principles.				
The Board has adopted policies, by-laws, and				
practices for the effective governance,				
management and operations of the Authority				
and reviews these annually.				
The Board sets clear and measurable				
performance goals for the Authority that				
contribute to accomplishing its mission.				
The decisions made by Board members are				
arrived at through independent judgment and deliberation, free of political influence or self-				
interest.				
Individual Board members communicate				
effectively with executive staff so as to be well				
informed on the status of all important issues.				
Board members are knowledgeable about the				
Authority's programs, financial statements,				
reporting requirements, and other transactions.				
The Board meets to review and approve all				
documents and reports prior to public release				
and is confident that the information being				
presented is accurate and complete.				
The Board knows the statutory obligations of				
the Authority and if the Authority is in				
compliance with state law.				
Board and committee meetings facilitate open,				
deliberate and thorough discussion, and the				
active participation of members.				
Board members have sufficient opportunity to				
research, discuss, question and prepare before				
decisions are made and votes taken.				
Individual Board members feel empowered to				
delay votes, defer agenda items, or table				
actions if they feel additional information or				
discussion is required.				
The Board exercises appropriate oversight of				
the CEO and other executive staff, including				
setting performance expectations and reviewing performance annually.				
The Board has identified the areas of most risk				
to the Authority and works with management to				
implement risk mitigation strategies before				
problems occur.				
Board members demonstrate leadership and				
vision and work respectfully with each other.				

Name of Authority: _____

Date Completed: